



UNC
HEALTH CARE

Care Coordination at UNC Health Care

Jennifer Lord, Medical Home Project Manager
UNC Practice Quality and Innovation

Enhanced Care Disease Management in UNC's Internal Medicine Clinic

Robb Malone, Pharm.D., CPP
Vice President, UNC Practice Quality and Innovation

Contact information

Jennifer Lord

[Email: jlord@unch.unc.edu](mailto:jlord@unch.unc.edu)

Phone: 919.966.8776

Brief history of our practice

Late 1990's: traditional practice, added mid-level providers

Early 2000's: developed population care capability and evidence-based algorithms, proof of concept, rigorous evaluation

Mid-2000's: solidified care assistant role, began to integrate throughout the practice

Late 2000's: focus on the model for improvement, efficiency and spread, added decision support, additional extenders

Care philosophy today

Key elements

- Patient engagement
- 'Universal precautions' for low literacy
- Multidisciplinary teams
- Population-level data
- Evidence-based care algorithms
- Continuous improvement, guided by data
- Decision support
- Proactive care coordination

Accreditations

- NCQA Level 3 PCMH
- NCQA Diabetes Recognition
- ADA-Approved Diabetes Self-Management Class

Results

www.med.unc.edu/im/files/enhanced-care-files/DiabetesProgramBackground.pdf



Today: Large academic practice with a multi-disciplinary team

Practice staff

125 - Physicians (part-time)

25 - Attendings

100 - Residents

12 - Nurses

1 - RN/Manager

8 - LPNs

3 - CNAs

1 - MOA

18 Administrative staff

9 - front-desk/registration staff

3 - dedicated schedulers

2 - referral coordinators

(1 specialty, 1 ancillary)

Program staff

3 - pharmacist practitioners

2 - physician assistants

1 - nurse practitioner

1 - registered dietitian

1 - social worker

3 - care assistants

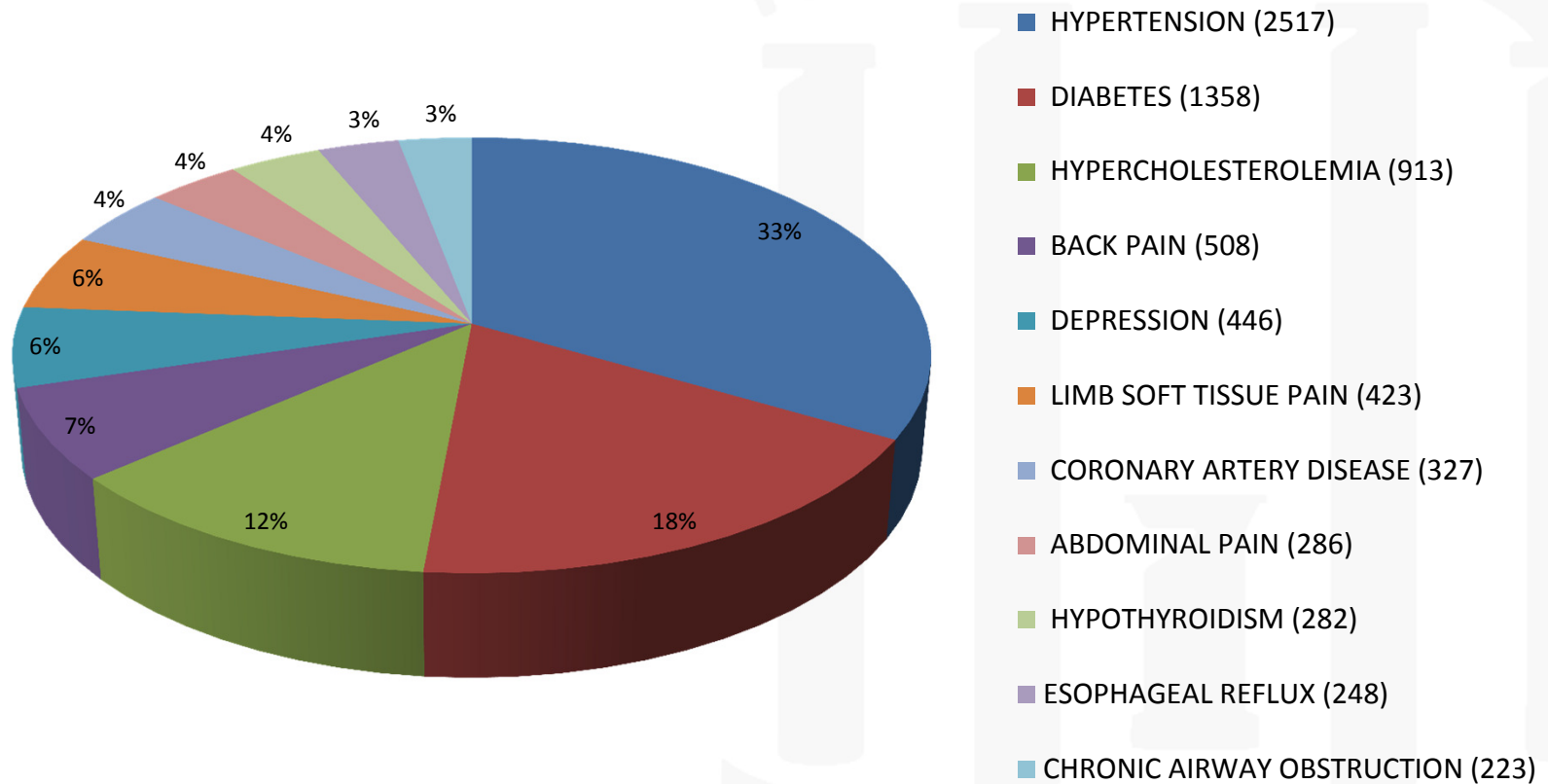
1 - QI manager

1 - programmer

2 - administrative assistants

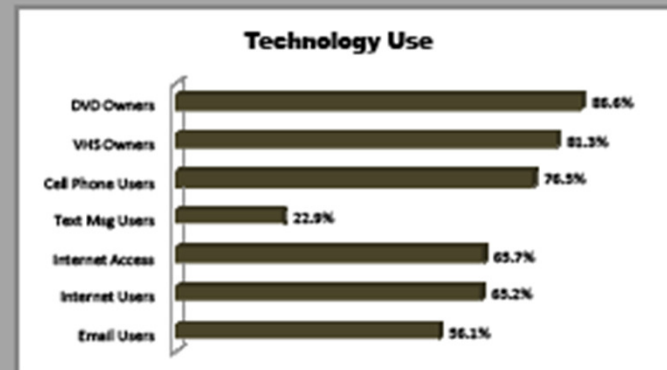
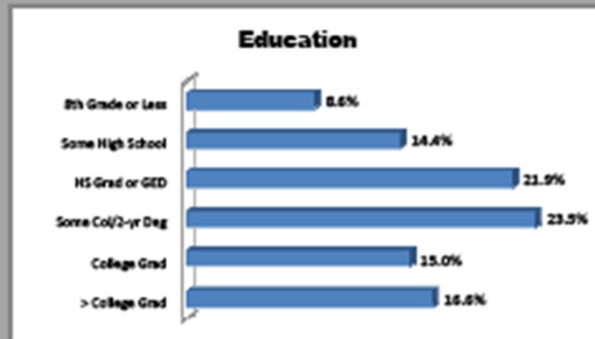
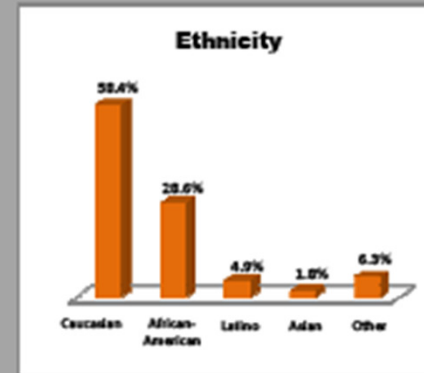
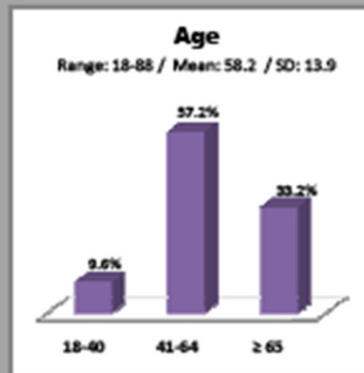
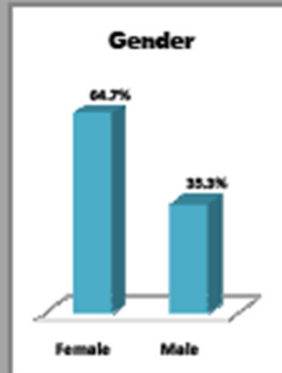


Our patients: Top 10 diagnoses



Q1 FY09

Our patients: Key characteristics



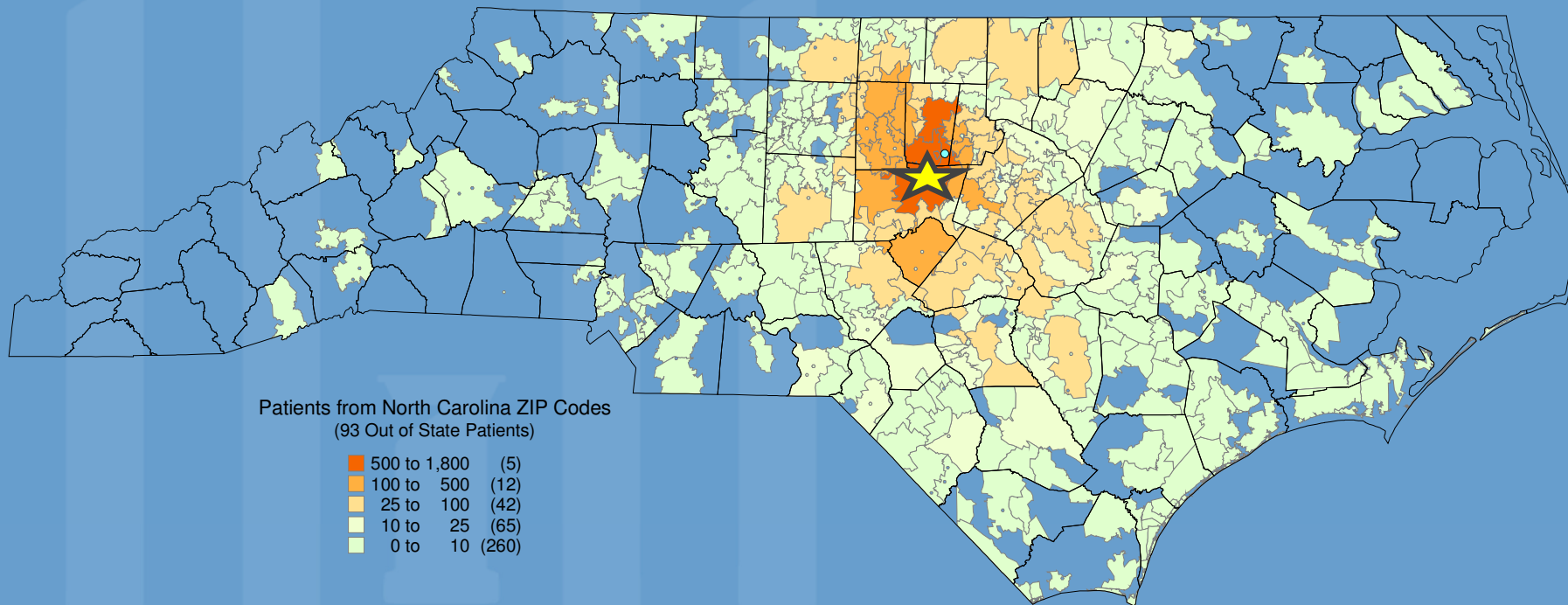
Q1 FY09

Our patients: Where they come from



UNC
HEALTH CARE

UNC Internal Medicine Clinic: Patients 2001-2002



Sources: UNC Billing Data 2001-2002 ; Claritas Inc., 2000.
Produced by: Cecil G. Sheps Center for Health Services Research, University of North Carolina at Chapel Hill.



UNC
HEALTH CARE
CENTER FOR EXCELLENCE
IN CHRONIC ILLNESS CARE



Our current 'Enhanced Care' programs

Active management	Surveillance and prompting
Diabetes Anticoagulation Chronic pain Depression Decision support	Heart disease Colon cancer Cervical cancer ?Transitions

All programs grounded in quality improvement efforts

Link to more information: <http://www.med.unc.edu/im/staff/clinic/programs>



Practice patient breakdown: Every patient receives 'enhanced care'

FY10 Annual Visit Volume: 41,404
(3215 New / 38,189 Return)

10,056 unique, active patients

2458
Diabetes

692
Coag
or
Pain

6906
Surveillance



What we learned from the early years

A successful program must include:

- Consensus backed by evidence-based algorithms
- A multidisciplinary team
- Care coordination and management
- A registry with decision support for proactive care
- Reporting, reporting, reporting

Persistence and leadership are key

Appropriately designed interventions or systems can overcome patient vulnerability

Continual evolution, change is necessary, an opportunity

- Embrace rapid cycle change and the MFI



What we learned from the early years

A successful program must include:

- Consensus backed by evidence-based algorithms
- A multidisciplinary team
- Care coordination and management
- A registry with decision support for proactive care
- Reporting, reporting, reporting

Persistence and leadership are key

Appropriately designed interventions or systems can overcome patient vulnerability

Continual evolution, change is necessary, an opportunity

- Embrace rapid cycle change and the MFI



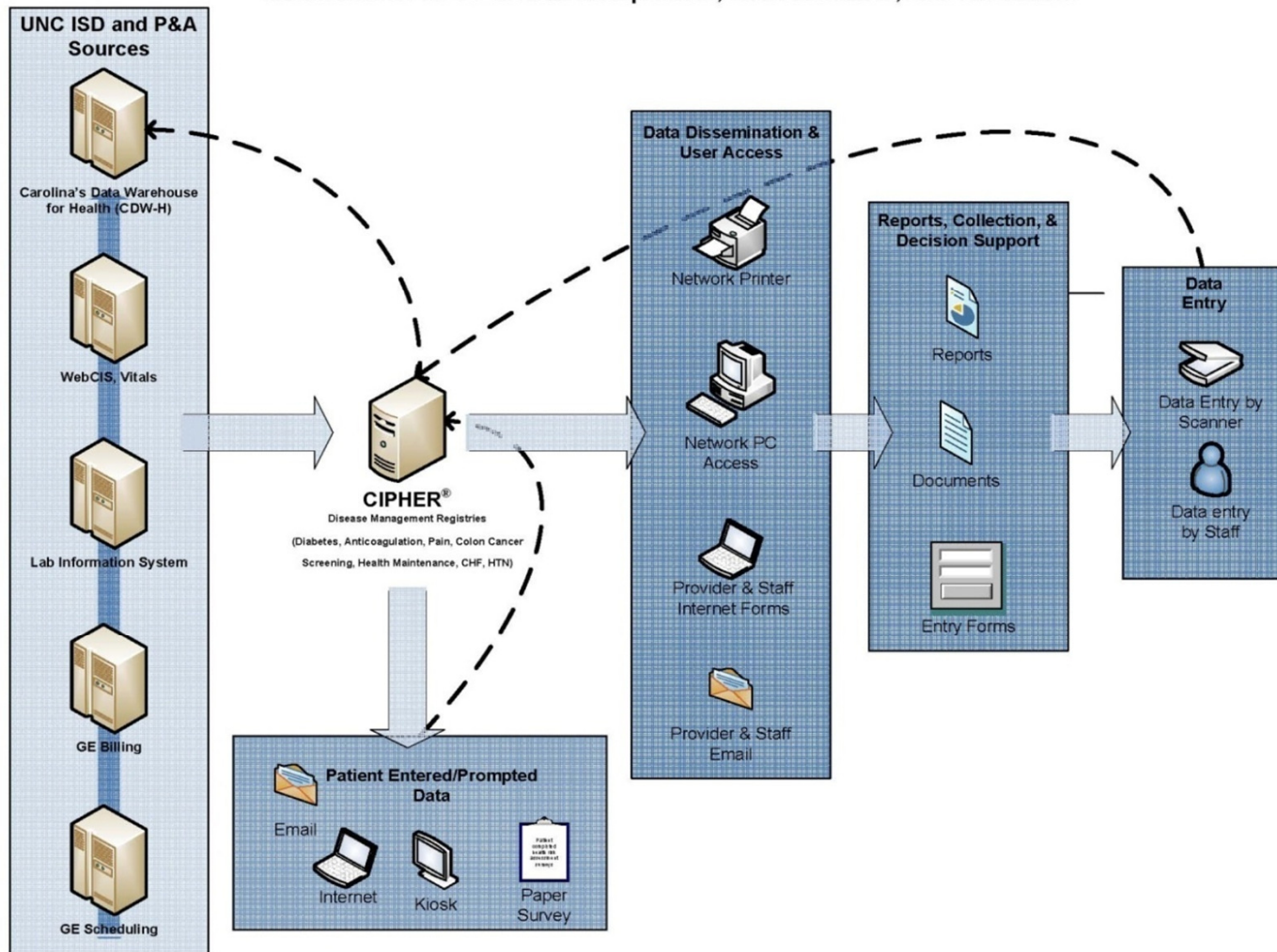
Lessons learned

- A registry with decision support for proactive care



Advanced, integrated registry

Schematic of CIPHER Data Compilation, Dissemination, and Collection





UNC
HEALTH CARE

Lessons learned

- Consensus backed by evidence-based algorithms



Evidence-based algorithms

Our algorithms are:

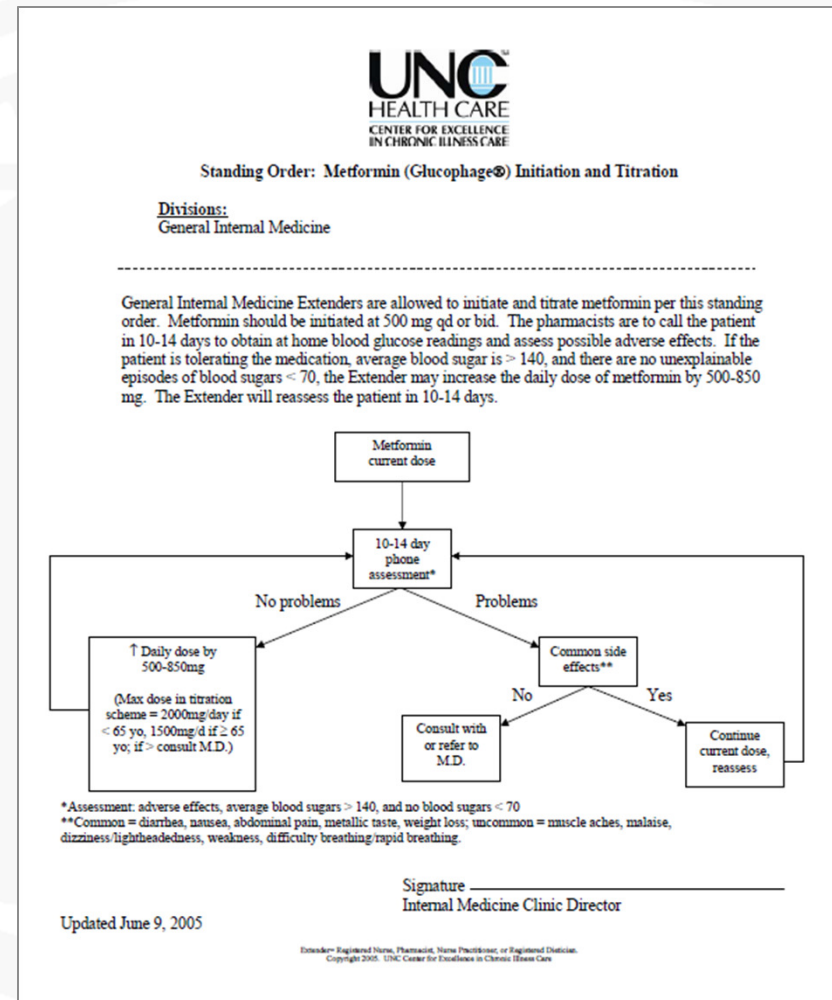
- Evidence based
- Consensus driven

Algorithms

- Standardize care
- Set expectations
- Facilitate reporting/
improvement
- Enable optimization of the
care team

For more information:

www.med.unc.edu/im/staff/clinic/programs/diabetes/protocols





UNC
HEALTH CARE

Lessons learned

- A multidisciplinary team
- Care coordination and management

Care Assistant (CA) position

Our multidisciplinary programs are anchored by 'care assistants'

- Graduates considering application to medical school, social work, and/or physician assistant programs
- Full-time employees who participate in direct patient care, program support, and quality improvement work
 - Diabetes Program Care Assistant
 - Chronic Pain Program Care Assistant
 - ◆ Depression
 - Transitions care

Link to more information

www.med.unc.edu/im/staff/enhanced-care-programs/CA

The CA role: Diabetes example

Implement Enhanced Care evidence-based algorithms to direct care:

- regular phone calls to patients for reinforcement and intervention
- education, instruction (i.e., glucometer, injections)
- assessment of adherence and progress
- symptom assessment
- patient oriented problem solving
- Patient liaison between clinicians and staff
- medication management (with extender support)
- depression screening follow-up
- smoking cessation counseling



UNC
HEALTH CARE

Lessons learned

- Proactive care
- Evolution, change is necessary



Our own evolution- pre-visit, out of clinic

Interest in Hypothetical Online Patient Portal			
Interested in doing online:	Internet Users n = 122	Non-Users n = 65	All n = 187
Receiving health information from the clinic	87%	40%	71%
Asking PCP questions between visits	87%	37%	70%
Receiving messages from the clinic	88%	40%	71%
Providing information about medical problems before a visit	88%	40%	71%
Discussing medical problems with other patients	55%	26%	45%

Surveys and education driven by IT and decision support

Algorithms drive survey delivery

- Patient identification through diagnosis codes
- Demographics
- Branching logic within surveys
- Eligibility

Data from patients to drive the system

- Patient specific decision aid delivery
- Drives care at point of service

Welcome

This is the Internal Medicine Clinic's Patient Health Summary. There are some questions we'd like you to answer.

The information that you give us here will:

- Help your doctor know how you feel right now and what has been going on since the last time you spoke
- Help you get the most out of the time with your doctor by providing you with health information on things that are important to you.

To Do Now



Please click on the clipboard to complete your patient health survey.

This survey will ask you a few quick questions about how you are feeling right now and about what has been going on since the last time you talked to your doctor.

Other Information You Might Find Interesting



Living Better with Chronic Pain

This program presents information for patients living with chronic pain.

EXIT



Patient Health Survey

In general, would you say your health is:

Excellent	<input type="radio"/>
Very Good	<input type="radio"/>
Good	<input type="radio"/>
Fair	<input type="radio"/>
Poor	<input type="radio"/>

PREVIOUS QUESTION

NEXT QUESTION

QUIT



UNC
HEALTH CARE
GENERAL INTERNAL MEDICINE

Patient Health Survey

Our records show that you have not seen this video yet. Please press play to start it.



0:43 / 44:14



Rewind



Play



Pause



Stop



Fast

Finished Movie



new! VERSION 2.14.10

New Patient

Patient Record

CPOE eChart

ICU Flowsheet

Schedules

Activity List

0 7

Patient Lists

Inpatient Census

Logoff

Reference

Administration

Help (919-966-5647)

FINAL REPORT

PREVIOUS SCREENING AND PATIENT REPORTED SYMPTOMS
~Patient Reported Information - collected on: 03/29/2010~

PATIENT REPORTED GENERAL HEALTH STATUS: Excellent
Health Summary Completed by: PATIENT

```

-----
:          :          : DECISION :
:          : YES : NO  : SUPPORT  :
:          :          : ELIGIBLE*:
+=====+
: Hip Pain: X   :       :          :
+-----+
: Knee Pain:   : X   :          :
+-----+
: Diabetes:   : X   :          :
+-----+

```

PATIENT REPORTED SCREENING:
Patient DENIES personal history of COLON CANCER

```

-----
:          : NEVER :OUT OF DATE: UP TO :DECISION:
:          : SCREENED : SCREENING : DATE  :SUPPORT :
:          :          :          :       :ELIGIBLE:
+=====+
: COLON CANCER: X     :          :       :          :
+-----+

```

* Patient accepted decision support material for this topic
VIEWING REPORT: Once the patient has completed the decision support material, a report will be sent

Electronically signed on 03/29/2010 by CRISTIN COLFORD



Lessons learned

- A multidisciplinary team
- Care coordination and management
- A registry with decision support for proactive care

The Visit Planner 5.0

- Introduced in 2008
- Pivotal to planned care approach
- Specific prompts to assess needs
- Coordinate/identify team roles throughout the visit
- Spread interventions among a larger team
- Improve patient care
- Help patients access clinic services

Visit Planner (version 5.0)
 Return this form to front desk. Feedback provided will be incorporated into the patient registry profile.

MRN: 1 Patient Name: TEST, PATIENT T DOB: 1/1/1986
 3/4/2010 08:00:00 AM Provider: MALONE 3/17/2471

Instructions: Check box or write letter/number.
 Example: Yes No After None

Front Desk Staff Responsibilities

Late Arrival: 1=15-20 mins, 2=30+mins Visit Barrier: Multiple No Shows
 Order POC A1c Patient Needs: Interpreter
 Order Total Cholesterol(HDL/TG/LDL)

REASON PROMPTS NOT COMPLETED
 * R=patient refused, L=patient was late, B=lab backup * Staff Initials: []

Nursing Staff Responsibilities

PHQ2 Depression Assessment Yes No Score

Over the past 2 weeks, how often have you lost enjoyment or taken little interest in your usual activities?
 Over the past 2 weeks, how often have you felt down, depressed, or hopeless?
 * Choices: 0=Not at all 1=Several days 2=More than 1/2 the days 3=Nearly every day *
 Add score of 2 questions and enter total.
 If score equals 3 or more, flip this page over and have patient fill out PHQ9. Was PHQ9 given to patient? Yes No

Diabetes Retinal Exam Yes No

Has patient had an eye exam within past 12 months?
 * If out-of-date or unknown, we recommend retinal photos today. If has had exam within past 12 months stop here.*
 Does patient want retinal camera visit today? (If yes, contact CA and send to Rm 5105 after visit)
 If no camera today, does patient want retinal camera at next visit?
 If patient refuses camera, referral to UNC for dilated retinal exam?

Foot History Yes No

Have you had an amputation of toes, a foot or a limb?
 Have you had ulcers, sores or infections of your feet?
 Have you been told that you have peripheral vascular disease or blockages in the blood flow to your feet?
 Have you seen a foot doctor within the last year? If so, date seen: / /
 Do you wear diabetic shoes?

REASON PROMPTS NOT COMPLETED
 * R=patient refused, I=interrupted by provider, T=technical issue, H=higher priorities * Nurse Initials: []

Provider Responsibilities

TChol: _____ Vial Date: _____
 HDL: _____ SEP: _____
 LDL: _____ CDP: _____
 TG: _____ WT: _____
 A1c: _____
 Moral: _____

Disease state(s) being prompted: Diabetes,
 Other issues not prompted today:

Comments:

Depression Screening, Review PHQ Results Yes No
 * If PHQ2 >=3 patient may be depressed, PHQ9 needed. *
 Is PHQ2 score >= 3? (see above) Yes No
 If yes, did you score PHQ9 and complete prompts on back? Yes No

Antithrombotic Indicated Yes No Later
 * Aspirin, eggenox, plavix or Coumadin not in CIS med list. *
 Did you add to CIS Meds today? Yes No
 If not, R=refused, C=contraindicated, D=delay, N=not indicated

Age > 40 yrs, Aspirin Indicated Yes No Later
 * Aspirin or eggenox not in CIS med list. *
 Did you add to CIS Meds today? Yes No
 If not, R=refused, C=contraindicated, D=delay, N=not indicated

Return ALL forms to the front desk

Front Desk

Nurses

Provider

Front Desk Staff Prompts

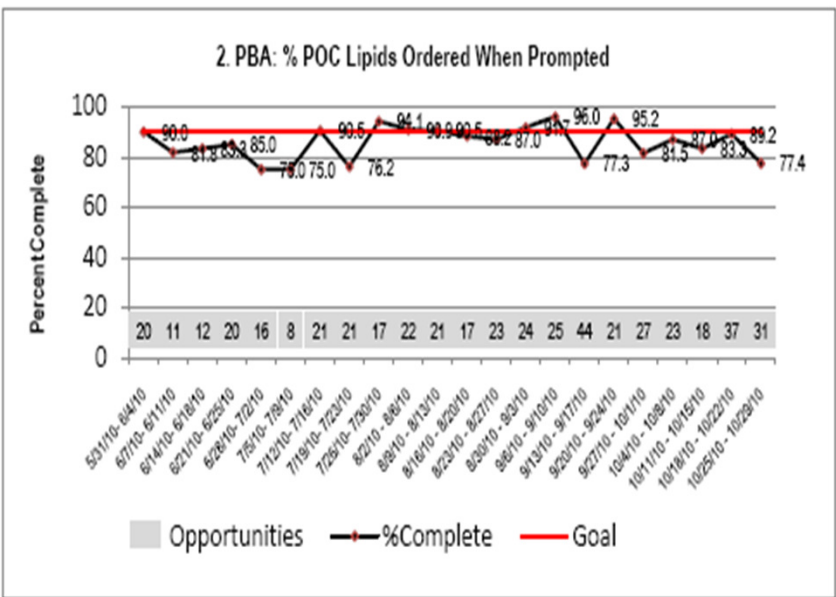
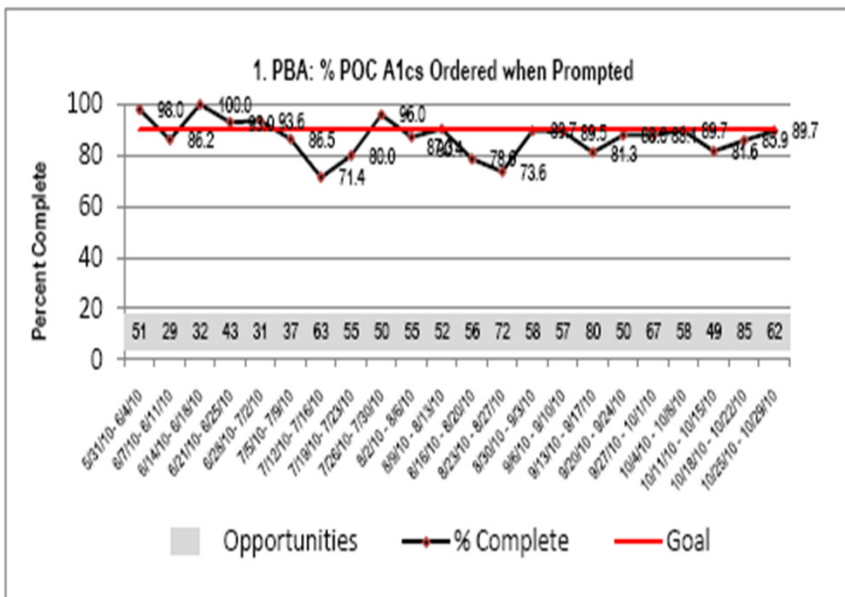
----- Front Desk Staff Responsibilities -----

- Late Arrival: 1=15-29 mins, 2=30+ mins
- Order POC A1c
- Order Total Cholesterol/HDL/TG/dLDL

REASON POC LABS NOT ORDERED

* R=patient refused, L=patient was late, B=lab backup *

Staff Intials:



Nursing Prompts

Nursing Staff Responsibilities

--No prompts indicated today--

Nursing Staff Responsibilities		Yes	No
Pneumovax Indicated		<input type="radio"/>	<input type="radio"/>
Patient had previous pneumovax? ___/___/___ at UNC or Outside Facility		<input type="radio"/>	<input type="radio"/>
If no, given today?		<input type="radio"/>	<input type="radio"/>
If not given today, was pneumovax refused?		<input type="radio"/>	<input type="radio"/>
If not given today, was pneumovax delayed until next visit?		<input type="radio"/>	<input type="radio"/>
If not given today, was it contraindicated?		<input type="radio"/>	<input type="radio"/>
Patient Education Indicated		<input type="radio"/>	<input type="radio"/>
* Nurse, ON COMPUTER please open IMC PATIENT EDUCATION link in Internet Explorer FAVORITES MENU. *			
* Call Chris or Leslie on the walkie or at 6-0106 with problems. *			
Did you open the website?		<input type="radio"/>	<input type="radio"/>
* R=patient refused, I=interrupted by provider, T=technical issue, H=higher priorities *		<input type="checkbox"/>	<input type="checkbox"/>
DV Screen Indicated		<input type="radio"/>	<input type="radio"/>
Do you feel unsafe in your current relationship?		<input type="radio"/>	<input type="radio"/>
In the past year, has your partner hit, kicked or otherwise hurt or threatened you?		<input type="radio"/>	<input type="radio"/>
If any answer is 'Yes', contact Beacon Program. Beacon Program contacted?		<input type="radio"/>	<input type="radio"/>
If any answer is 'Yes', notify provider. Provider notified?		<input type="radio"/>	<input type="radio"/>
Unable to screen * R=pt refuse, N=not in relationship, S=setting inappropriate *		<input type="checkbox"/>	<input type="checkbox"/>
REASON PROMPTS NOT COMPLETED	Letter <input type="checkbox"/>		
* R=patient refused. I=interrupted by provider. T=technical issue. H=higher priorities *			
		Nurse Initials:	<input type="text"/> <input type="text"/>

REASON PROMPTS NOT COMPLETED

* R=patient refused, I=interrupted by provider, T=tech

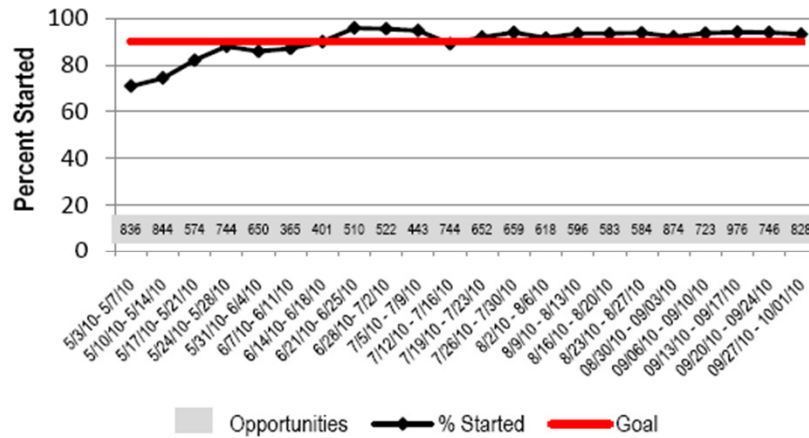
Letter

Nurse Initials:

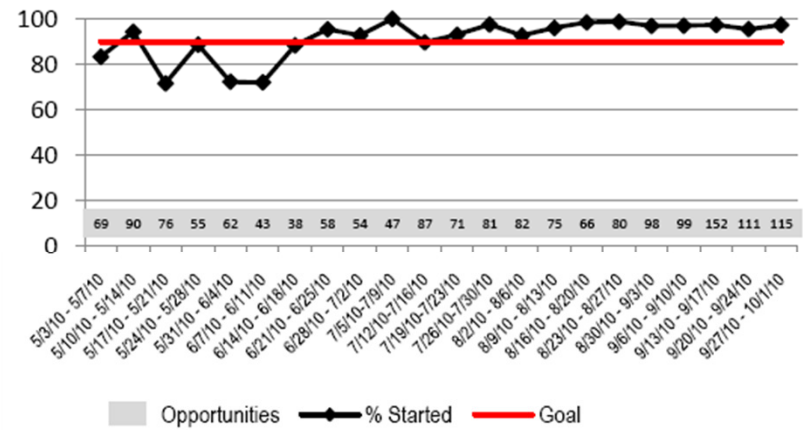


VP prompt response - nurse

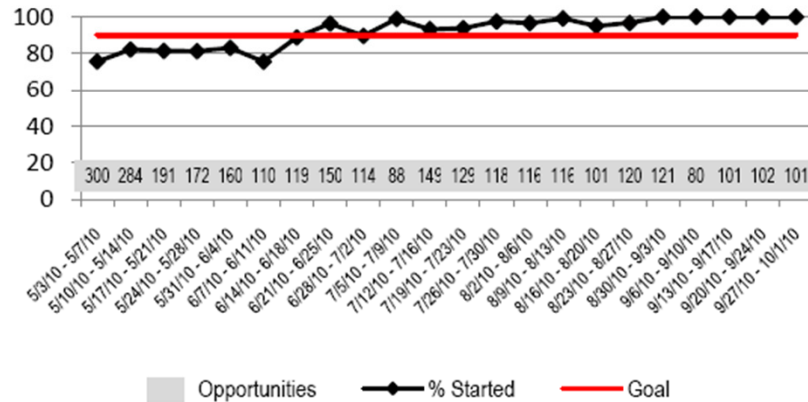
3. Nurse: % All Prompts Started



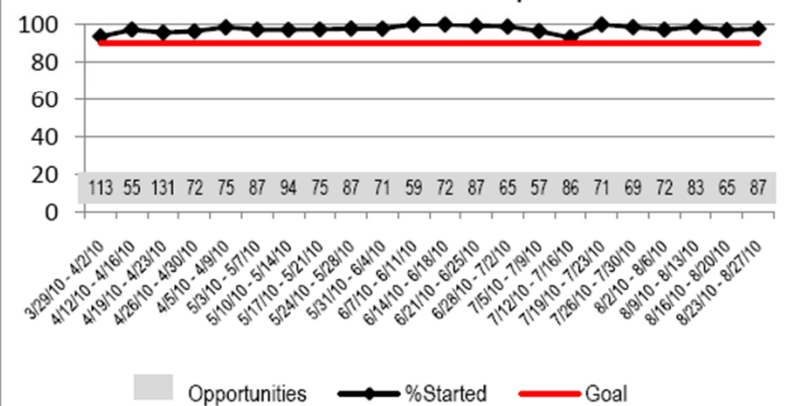
4. Nurse: % PHQ2 Prompts Started



5. Nurse: % Domestic Violence Prompts Started



6. Nurse: % Tobacco Use Prompts Started *



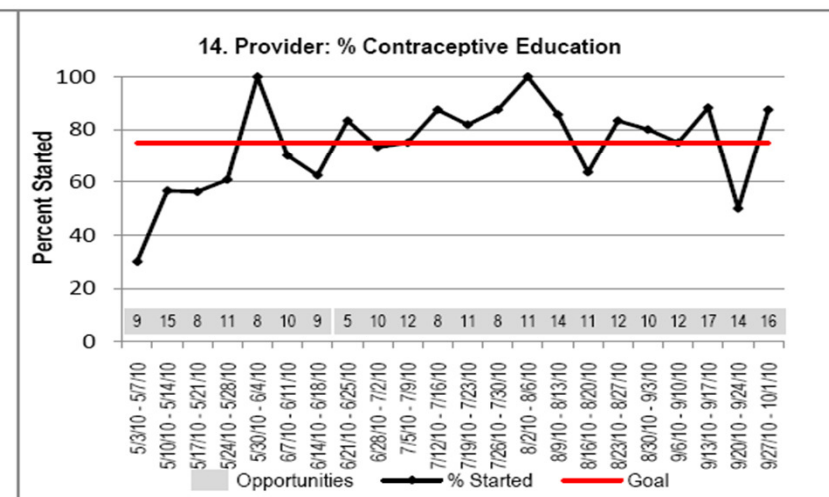
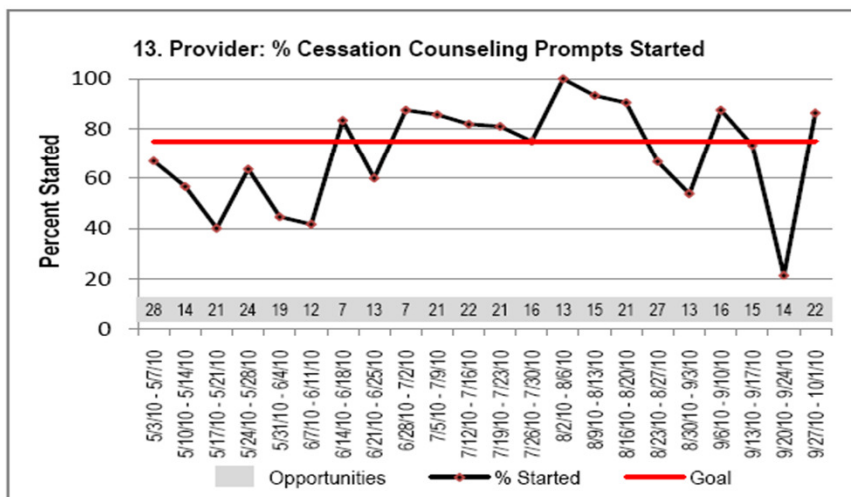
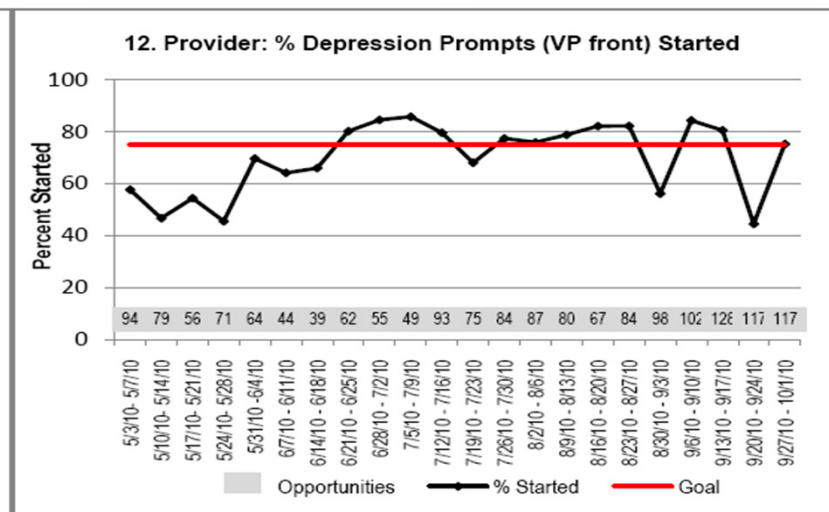
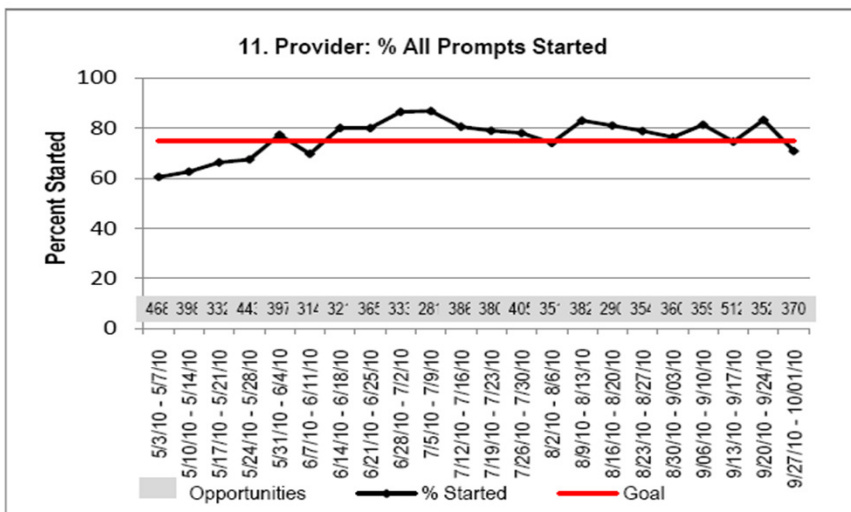
Provider Prompts

----- Provider Responsibilities -----	
TChol: 263 2/1/2010 HDL: 74 2/1/2010 LDL: 164 2/1/2010 TG: 124 2/1/2010 A1c: Micral:	Vital Date: 5/10/2010 SBP: 103 DBP: 68 WT: 62.01 PHQ Date: PHQ:
--No prompts indicated today--	
Disease state(s) driving prompts:	
Other issues not prompted today:	
Comments:	

----- Provider Responsibilities -----																	
TChol: 151 8/26/2009 HDL: 41 8/26/2009 LDL: TG: A1c: 5.4 10/10/2009 Micral:	Vital Date: 7/12/2010 SBP: 120 DBP: 85 WT: 73.4 PHQ Date: PHQ:																
<table border="1"> <thead> <tr> <th>Depression Screening, Review PHQ Results</th> <th>Yes</th> <th>No</th> </tr> </thead> <tbody> <tr> <td>* If PHQ2 >=3 patient may be depressed, PHQ9 needed. *</td> <td></td> <td></td> </tr> <tr> <td>Is PHQ2 score >= 3? (see above)</td> <td><input type="radio"/></td> <td><input type="radio"/></td> </tr> <tr> <td>If yes, did you score PHQ9 and complete prompts on back?</td> <td><input type="radio"/></td> <td><input type="radio"/></td> </tr> </tbody> </table>		Depression Screening, Review PHQ Results	Yes	No	* If PHQ2 >=3 patient may be depressed, PHQ9 needed. *			Is PHQ2 score >= 3? (see above)	<input type="radio"/>	<input type="radio"/>	If yes, did you score PHQ9 and complete prompts on back?	<input type="radio"/>	<input type="radio"/>				
Depression Screening, Review PHQ Results	Yes	No															
* If PHQ2 >=3 patient may be depressed, PHQ9 needed. *																	
Is PHQ2 score >= 3? (see above)	<input type="radio"/>	<input type="radio"/>															
If yes, did you score PHQ9 and complete prompts on back?	<input type="radio"/>	<input type="radio"/>															
<table border="1"> <thead> <tr> <th>Antithrombotic Indicated</th> <th>Yes</th> <th>No</th> <th>Letter</th> </tr> </thead> <tbody> <tr> <td>* Aspirin, aggrenox, plavix or Coumadin not in med list. *</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Did you add to CIS Meds today?</td> <td><input type="radio"/></td> <td><input type="radio"/></td> <td></td> </tr> <tr> <td>If not, R=refused, C=contraindicated, D=delay, N=not indicated</td> <td></td> <td></td> <td><input type="checkbox"/></td> </tr> </tbody> </table>		Antithrombotic Indicated	Yes	No	Letter	* Aspirin, aggrenox, plavix or Coumadin not in med list. *				Did you add to CIS Meds today?	<input type="radio"/>	<input type="radio"/>		If not, R=refused, C=contraindicated, D=delay, N=not indicated			<input type="checkbox"/>
Antithrombotic Indicated	Yes	No	Letter														
* Aspirin, aggrenox, plavix or Coumadin not in med list. *																	
Did you add to CIS Meds today?	<input type="radio"/>	<input type="radio"/>															
If not, R=refused, C=contraindicated, D=delay, N=not indicated			<input type="checkbox"/>														
Disease state(s) driving prompts: Heart Disease																	
Other issues not prompted today:																	
Comments:																	

----- Return ALL forms to the front desk -----

VP prompt response- provider





Examples of other quality reporting



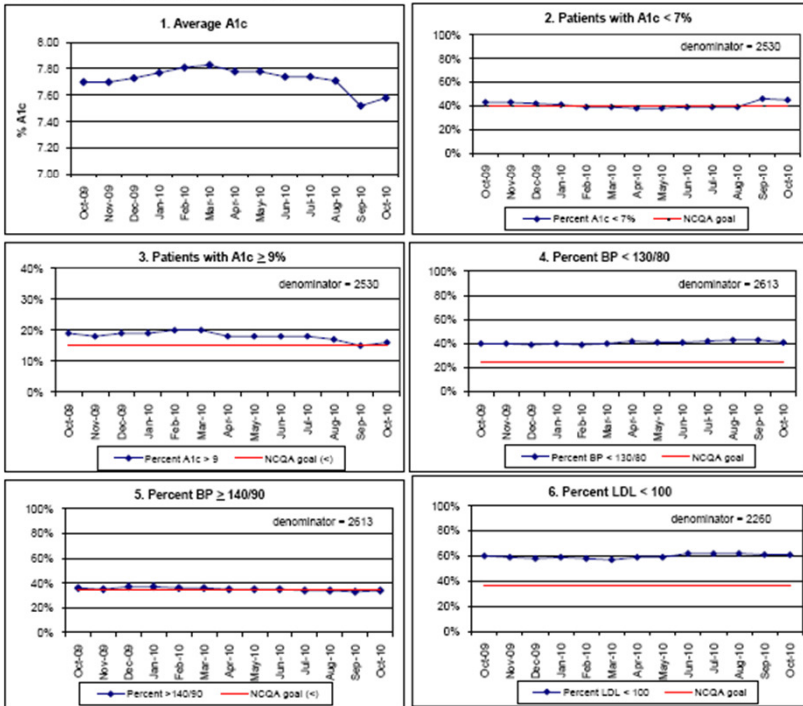
Aim: We aim to improve the care we provide by continually assessing key measures of diabetes care, care processes and the impact of comorbid conditions on glycoemic control, cardiovascular risk and complications from diabetes. As a team we will utilize this data to identify areas to improve upon, focus on barriers to optimal care and evaluate the level of care we are providing.

---Key Work/Findings---

Revision of Runchart Data: This month Average A1c was a bit higher, however other measures for A1c, BP and LDL/HDL are fairly consistent. As expected, the Enhanced Care measures (depression screening, pneumovax, foot exams) moved in positive directions due to previously unknown, well-controlled diabetes patients being added to the diabetes registry who are now being provided with additional disease state monitoring.

Patient Follow-up: Care Assistants report that continuity of care has improved. As expected, visit data shows that the number of patient calls has increased as has the number of skipped in clinic visits. The skipped visit increase is due mostly to the increase in well controlled patients added last month. CA-Provider visits for red zone patients and new diagnoses are still plentiful as these patients benefit most from the face-to-face case management services. In coming months we should be able to report data on patient interactions by Care Assistant panel.

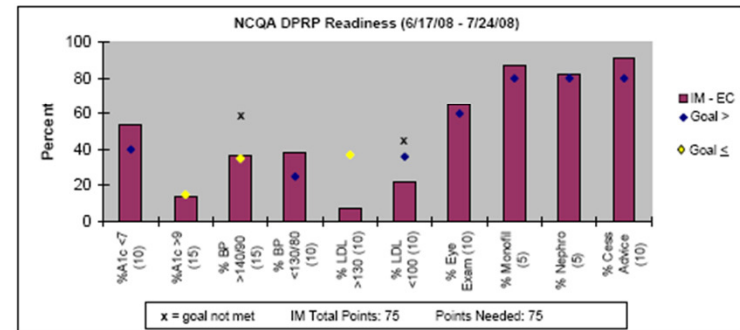
Current Staffing/FTE: Mid-level providers 0.7, RD 0.25, LCSW 0.6, Program Coordinator 2.5, Database Programmer 0.5, Admin Asst 0.5, Care Assistants 2.5, QI Coordinator 0.25



See <http://www.med.unc.edu/medicine/generalim/quality.html#projects> for more details of quality improvement work.

TOPIC	INTERVENTION/CHANGE	STATUS	NOTES
Aspirin Utilization	Project complete. Cleared for publication by IRB.	Final data: 88% patients were contacted for follow up after receiving ASA letter, 46% started ASA due to letter.	Will run query every 6 months to find patients not on ASA and complete letter campaign. Will work on publication.
Statin Utilization/Email alerts	Will resume email alerts in August.	On hold.	Resume after statin/lipids division meeting 7/31/08.
POC Testing	Have front desk staff identify patients for testing from patient yellow sheet stapled to encounter form instead of POC list.	Before intervention (2.5 wks data): 81% A1c, 66% chol testing. After intervention (3 days data): 83% A1c, 71% chol	Majority of missed tests due to missed ordering at front desk. Staff reported that new method was easier than POC list.
Statin Medication Utilization/Decision Making	Launched survey to get provider opinions about initiating statins.	Presented current data on patients not taking statins as well as survey results to get division consensus.	Robb to discuss cases w attendings. Resume alert emails. Address non-fasting LDL testing possibilities.
Nurse Diabetes Tasks (Monofilament & Smoking Advice)	Continue to track rates of completion based on opportunities.	Monofilament completion rates ranged from 83% to 88% with an average of 79%. Smoking advice was 74%.	Monofilament completion was similar to June. Smoking advice decreased compared to June (80%).
Nurse - Diabetes CA follow up (PHQ & cessation counseling)	Continue tracking completion rates for CA follow up when indicated.	PHQ fu decreased to 53% (9 of 17) and cessation fu decreased to 53% (9 of 17).	CA follow up rates decreased this month. PHQ fu dropped from 83% to 53%. Cessation fu from 100% to 53%.

NCQA Diabetes Physician^A Recognition Program Application Readiness



^A Attending physicians only

Next step: alternative care delivery models

<http://news.unchealthcare.org/news/2011/January/bcbsnc>



UNC
HEALTH CARE



UNC

[directories](#) [maps & directions](#) [news](#) [make a gift](#) [careers](#)

[Home](#)

[News](#)

• 2011

→ January

→ UNC physicians receive grant to train specialists in geriatric care

→ Rifaximin provides significant relief of irritable bowel syndrome symptoms

→ Duke, UNC study: Light is accurate way to identify pre-cancerous cells in esophagus

→ Cynthia Powell, MD elected President-Elect of American Board of Medical Genetics

→ real doctors, real people - David Tate

→ UNC surgeons pioneer new approach to aneurysms: Go through the nose

→ UNC researchers investigate estrogen replacement therapy to prevent depression and cardiovascular disease

→ UNC study provides further insight into racial disparities in breast cancer

→ **BCBSNC, UNC Health Care Announce Partnership to Launch Novel Patient-Centered**

you are here: [home](#) > [news](#) > [2011](#) > [january](#) > [bcbsnc, unc health care announce partnership to launch novel patient-centered practice](#)

BCBSNC, UNC Health Care Announce Partnership to Launch Novel Patient-Centered Practice

— filed under: [Announcement](#), [Roper](#)

The first-of-its-kind medical practice in North Carolina aims to improve health, increase satisfaction, and reduce health care costs for patients. This venture would be the first product of what Blue Cross and Blue Shield and UNC Health Care expect will be an ongoing collaboration in which they work together to enhance health care quality, improve efficiency and effectiveness, and reduce health care costs.

BCBSNC Contact: Michelle Douglas • 919-765-3005

BCBSNC Online Newsroom: <http://bcbsncmediacenter.ipressroom.com>

UNC Health Care Contact: Jennifer James • 919-966-7622

UNC Health Care Online Newsroom: <http://news.unchealthcare.org/>

Tuesday, Jan. 11, 2011

Chapel Hill, N.C. – The state’s leading health insurer and the state’s health care system will collaborate to develop a completely new type of medical practice in which patients – not just their symptoms – are the focus of care. This advanced medical practice will extend beyond what is currently called the ‘medical home’ and will enable teams of health care providers to work collaboratively with patients and families in delivering high quality, coordinated care. Blue Cross and Blue Shield of North Carolina (BCBSNC) and UNC Health Care expect the new practice, which will likely be located in Orange or Durham county, to open in the fourth quarter of 2011.

This venture would be the first product of what BCBSNC and UNC Health Care expect will be an ongoing collaboration in which they work together to enhance health care quality, improve efficiency and effectiveness, and reduce health care costs.

“The team approach to care emphasizes patient involvement and allows more time for clinical interaction and patient education and support,” said BCBSNC President and CEO Brad Wilson. “We believe this approach will result in improved health and fewer complications – both of which will help control rising health care costs.”

“We’re in an era of change in health care, so let’s work together to make positive change,” said Dr. William L. Roper, CEO of UNC Health Care. “This innovative approach with education, patient support and self-management is one important step toward making health care less mysterious and more effective.”

The practice will care for 5,000 BCBSNC members focusing on patients with chronic conditions, including coronary artery disease, hypertension, diabetes, obstructive lung disease, major depression, and asthma.



[click to enlarge](#)

Brad Wilson (left), CEO of Blue Cross Blue Shield of North Carolina and Dr. William L. Roper, CEO of UNC Health Care (right) shake hands after signing the agreement to team up for a model practice that focuses on patients.



UNC
HEALTH CARE

Extra Slides

GIM Enhanced Care Diabetes Program Example

Diabetes services

Education

- Individual sessions and group classes
- Medication education and adjustments
 - Insulin teaching
- Glucose meter
 - Teaching, troubleshooting
 - Download in clinic

Retinal Camera

Patient Follow-up

- Visits
- Phone calls

Case management

Care Assistants assigned to group of patients:

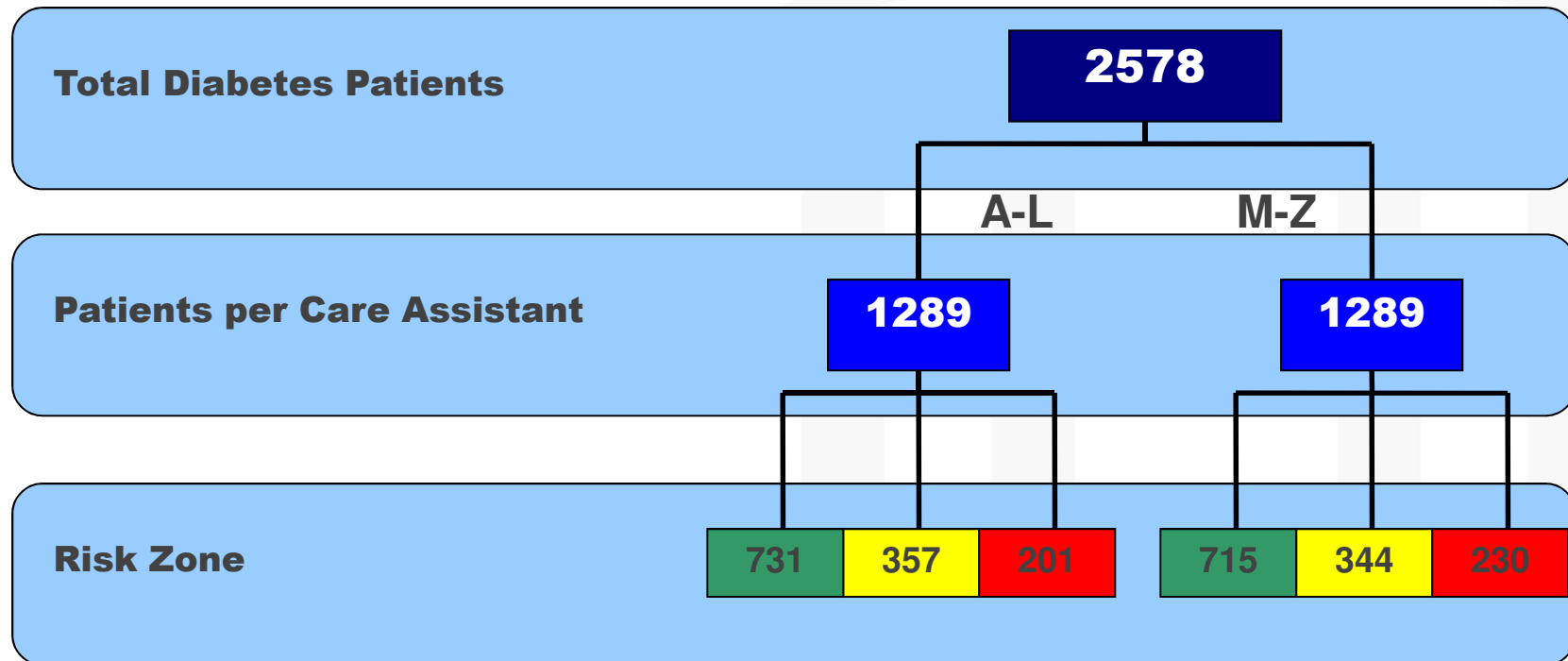
- Improved, personalized communication to create partnership
- Enhanced patient monitoring

Patients that need extra help:

- Proactive phone follow-up (before/after visit)
- Improved visit coordination
- Improved utilization of clinic services
- Improve access to care (transportation and appointment)



GIM diabetes patients

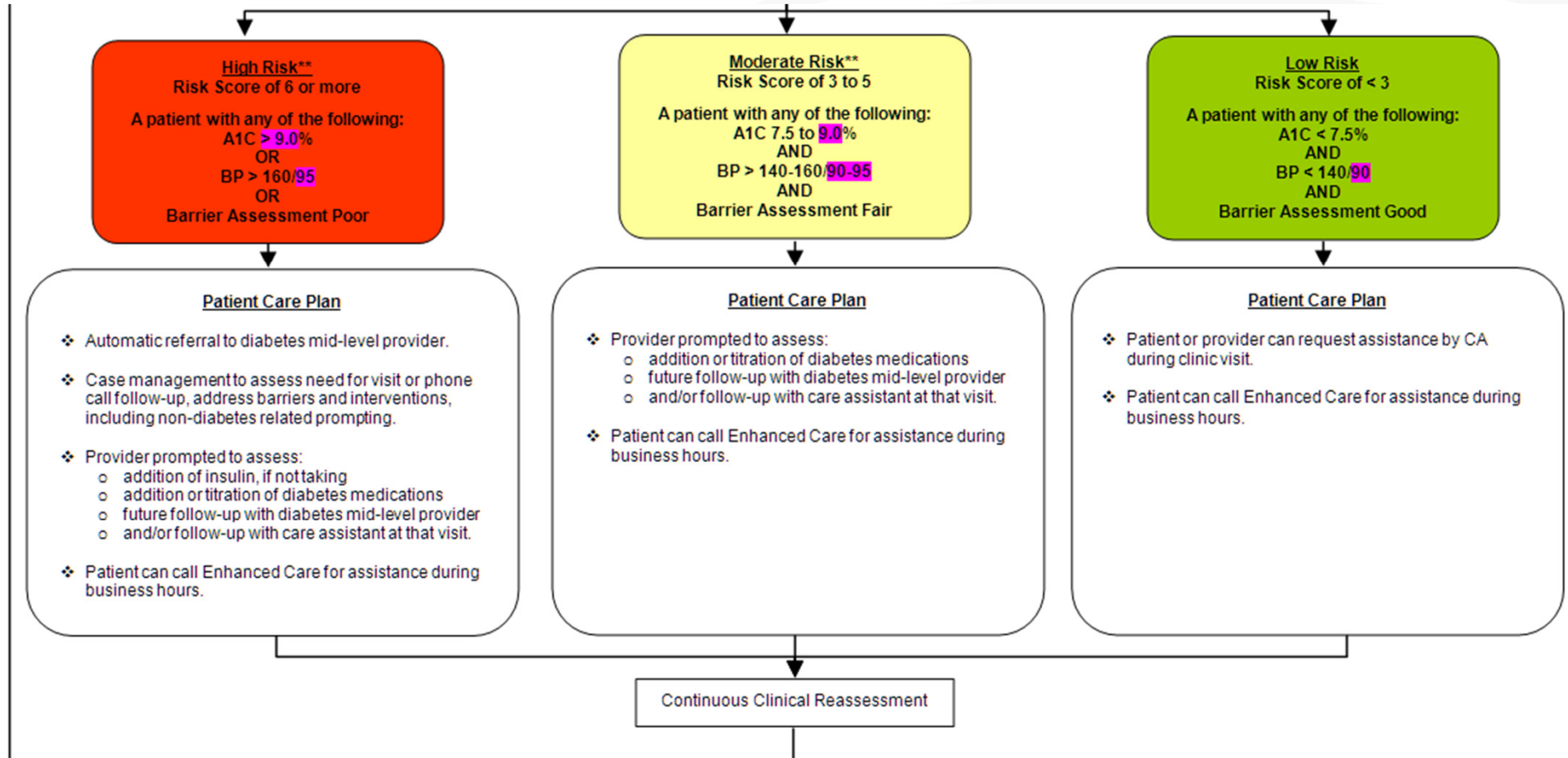


Risk Zone calculation (includes, but not limited to):

- A1c
- Blood Pressure
- Key medication use
- Depression assessment
- Smoking assessment



Diabetes patient zones





High Risk Zone

- Call 2 weeks before visit
- Care Assistant follow-up in clinic
- Call on same day if no-show
- Call within 2 weeks after visit
- Visit coordination for other clinic services



Pre-
clinic call

In clinic
visit

Post-
clinic call

Case Management of High Risk Patients



Pre-clinic call

In clinic
visit

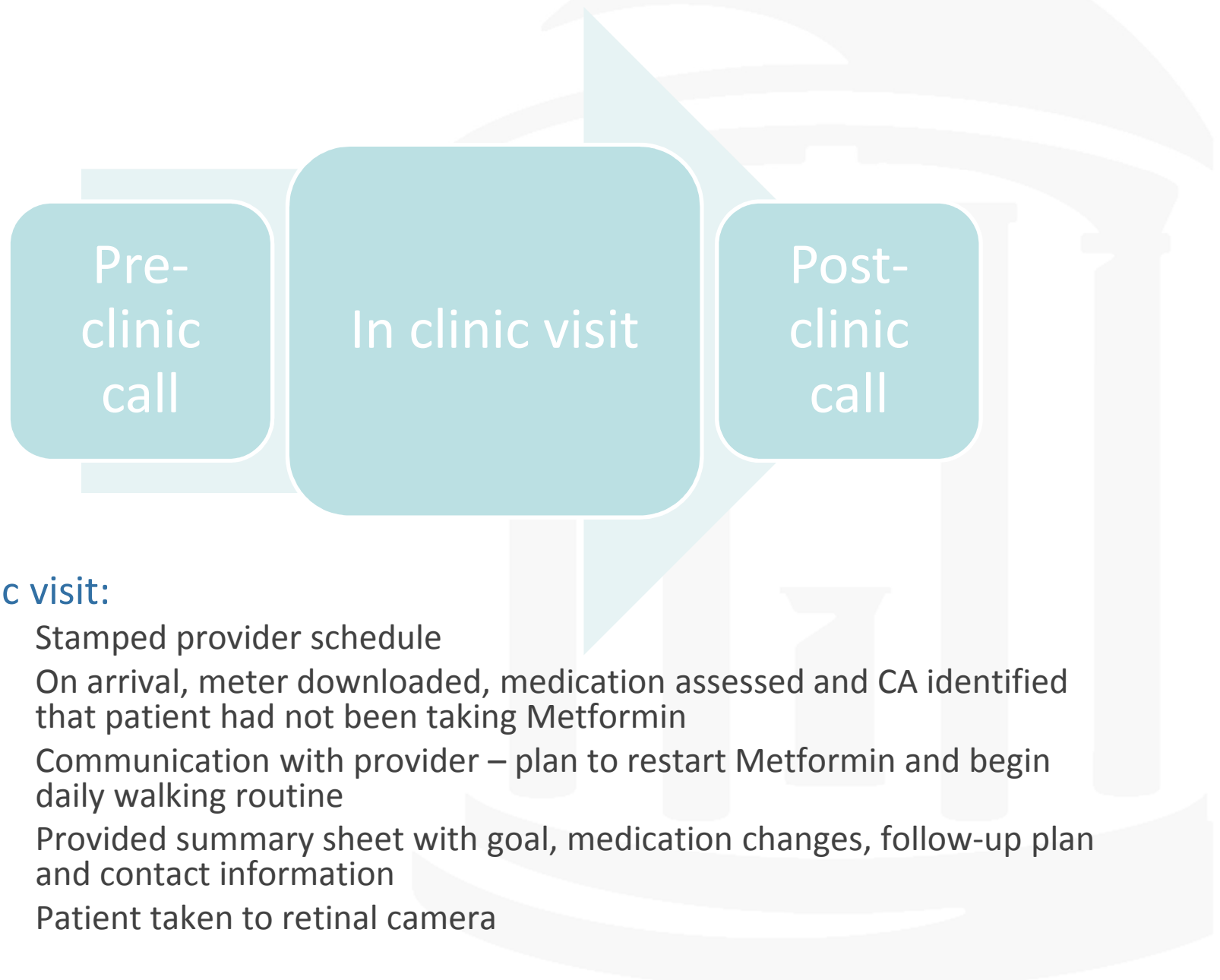
Post-
clinic
call

Pre-clinic call:

- Not checking blood sugar
- Eye exam out-of-date
- No-show for last appointment

Intervention:

- Assessed appropriate use of medication
- Plan for glucose monitoring
- Confirmed upcoming clinic visit
- Scheduled retinal camera appointment at upcoming visit
- Reminded to bring meter and medicines



In clinic visit:

- Stamped provider schedule
- On arrival, meter downloaded, medication assessed and CA identified that patient had not been taking Metformin
- Communication with provider – plan to restart Metformin and begin daily walking routine
- Provided summary sheet with goal, medication changes, follow-up plan and contact information
- Patient taken to retinal camera



Pre-
clinic
call

In clinic
visit

Post-clinic call

2 week post-clinic call:

- Medication compliance
- Blood sugar monitoring
- Goal to start daily walking routine
- Patient reported GI distress

Intervention:

- Precepted with Diabetes Practitioner
- Adjusted Metformin dose
- Phone follow-up in 1 week



UNC
HEALTH CARE

Extra Slides

GIM Enhanced Care Diabetes Program Example



Referral Coordination

- 1 member of clinic staff
- Role defined as:
 - Local expert
 - Liaison with specialty practices
 - Navigating the appointment process
 - Informing the provider of issues
 - Closing the loop