



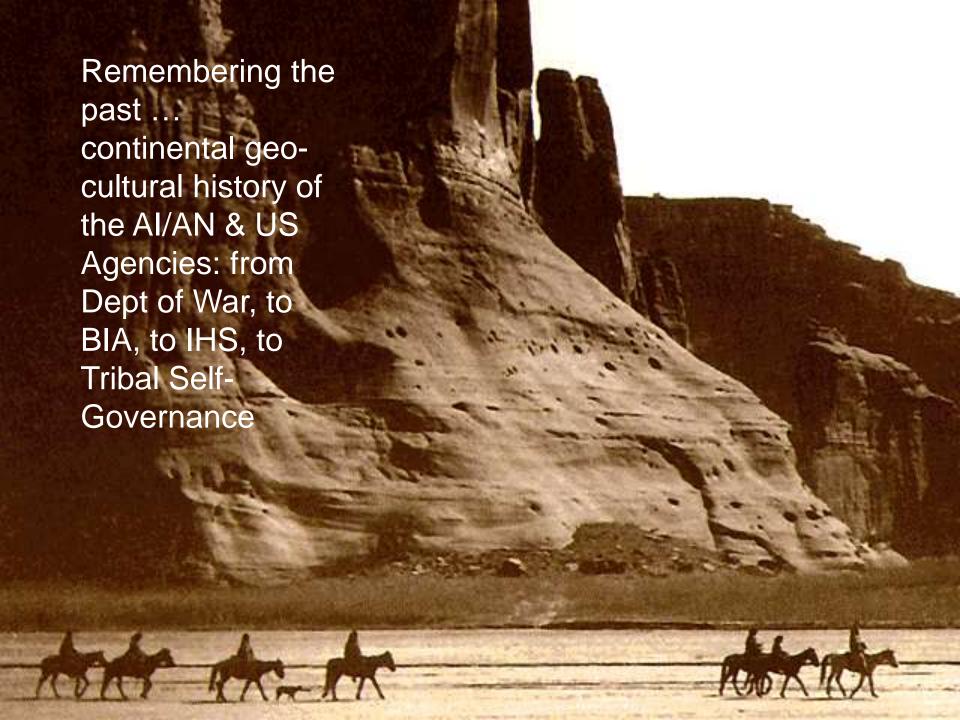
Dr. Howard Hays and Dr. Aneel Advani
Office of Information Technology
Indian Health Service, DHHS



Agenda

- Indian Health Service
 - Context, history, and population health model
- ◆Improving Patient Care PCMH Program
- HIT to facilitate PCMH and Pop Health
 - RPMS and RPMS iCare
 - Population Health Informatics in service
 - PCMH Application
- Discussion/Questions





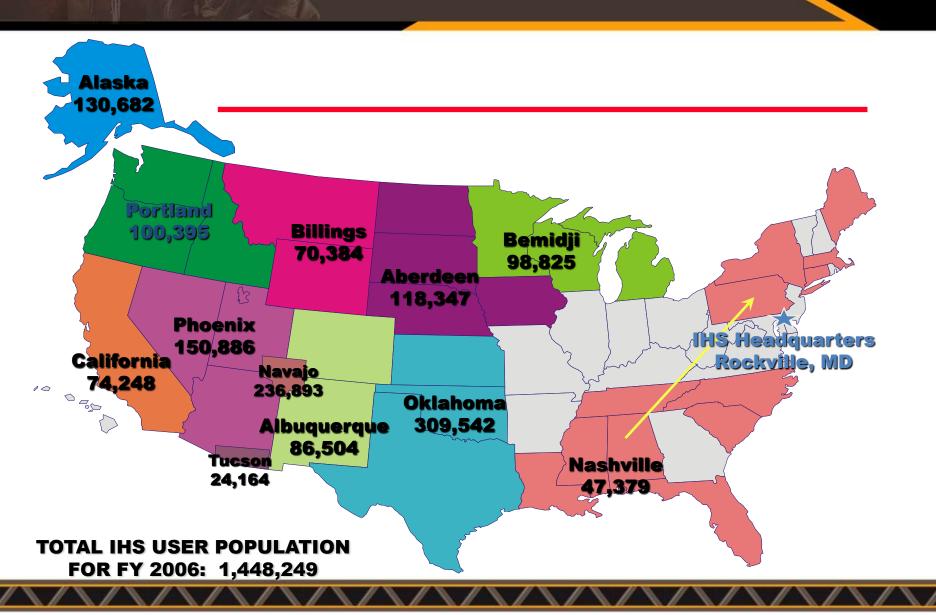
American Indian Health

"The federal government spends less per capita on Native American health care than on any other group for which it has this responsibility, including Medicaid recipients, prisoners, veterans, and military personnel. Annually, IHS spends 60 percent less on its beneficiaries than the average per person health care expenditure nationwide."

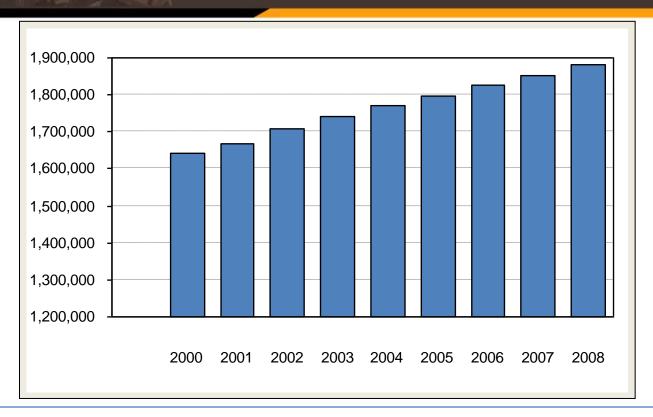
Source: A Quiet Crisis: Federal Funding and Unmet Needs in Indian Country

U.S. Commission on Civil Rights, 2003

IHS User Population By Area



IHS Service Population Growth



- Average population growth rate since 2000 is 1.8% per year
- 71% high school graduates (80% U.S.) & 10% college graduates (24% U.S.)
- 29% of Al/ANs fall below poverty standard
- Unemployment is 4.0 times the US rate for males and females
- Less than 22% with self reported access to the Internet

Partnership with Tribal Governments

- The Indian Self-Determination Act of 1975 includes an opportunity for Tribes to assume the responsibility of providing health care for their members, without lessening any Federal treaty obligation.
- Population HIT requires attention to complex issues of jurisdiction in any study, change, or flow

IHS

- · 33 Hospitals
- 49 Health Centers
- 46 Health Stations

Tribal

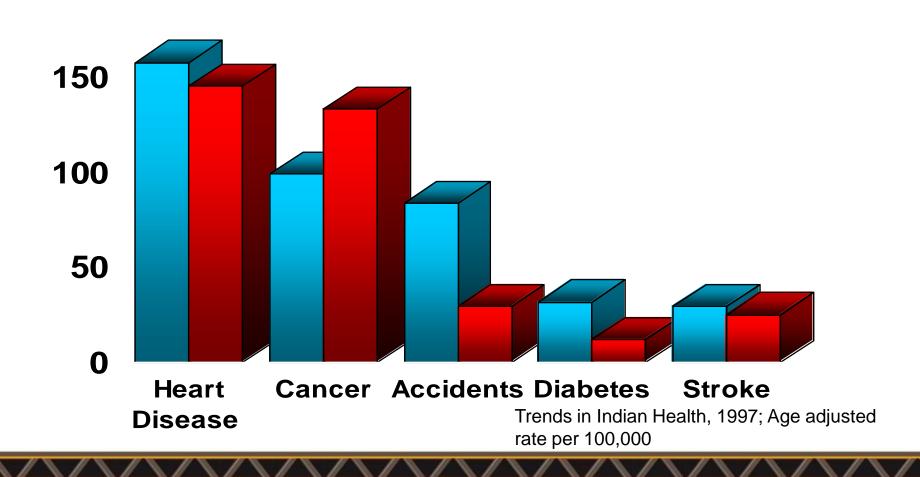
- 15 Hospitals
- 198 Health Centers
- 121 Health Stations
- 180 Alaska Village Clinics

Urban

 34 Urban Indian Health Programs

Mortality Rates in American Indians & Alaska Natives

■ AI/AN Mortality ■ US All Races



IHS Challenges

- Community Normalization/ Expectations
- Access to Care
- Socioeconomic status
- Literacy and Access to Information
- Geography
- Transportation
- Alcohol/Substance Abuse
- Violence

IHS Service Model: Community as the Patient

Broader Picture of Health:

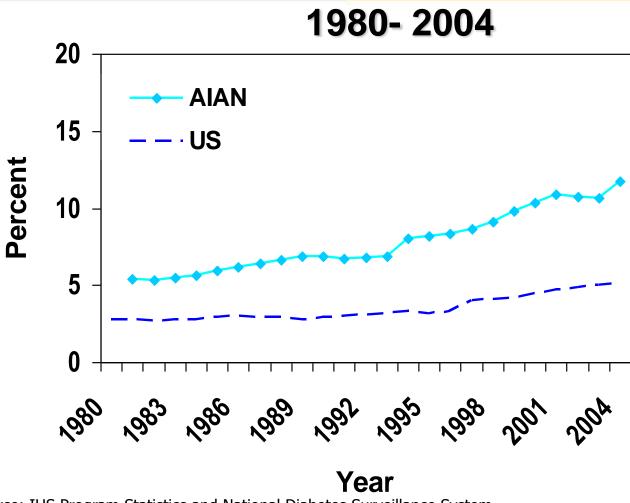
- Personal Health
- Family Health
- Public Health
- Population Health
- Self-governance
- > Transparency of Data



Patient and community sharing of informationdemographics, environment, population data, and health conditions

Prevalence of Diagnosed Diabetes

Al/ANs compared to U.S. population

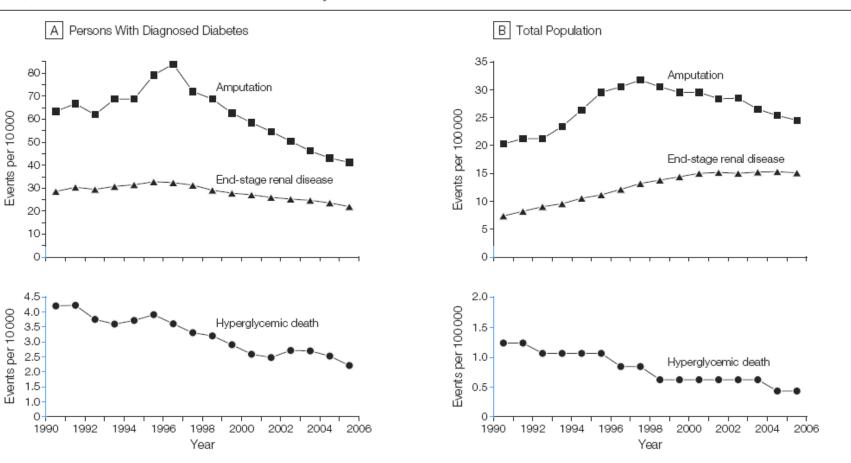


Source: IHS Program Statistics and National Diabetes Surveillance System.

Age-adjusted to the 2000 US standard population with the exception of 1981–1993 data for AIAN, which was age-adjusted to the 1980 US standard population.

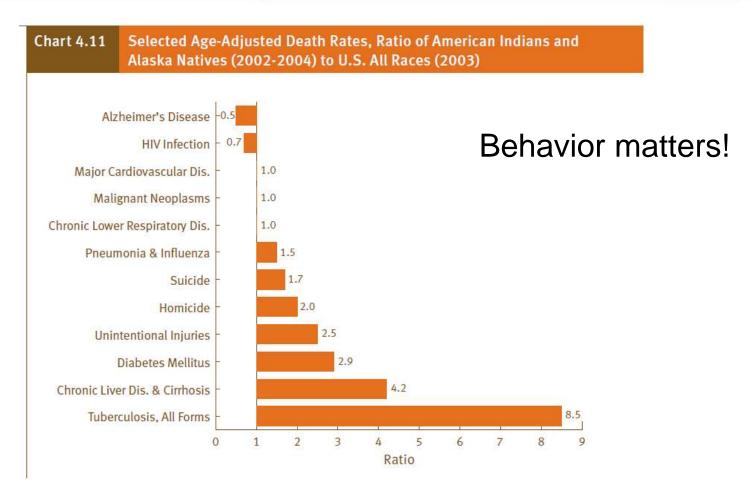
Diabetes - Translational Population Perspective

Figure. Incidence of Diabetes-Related Lower Extremity Amputation, End-Stage Renal Disease, and Hyperglycemic Death in the US Population, 1990-2005, From the US National Diabetes Surveillance System⁴



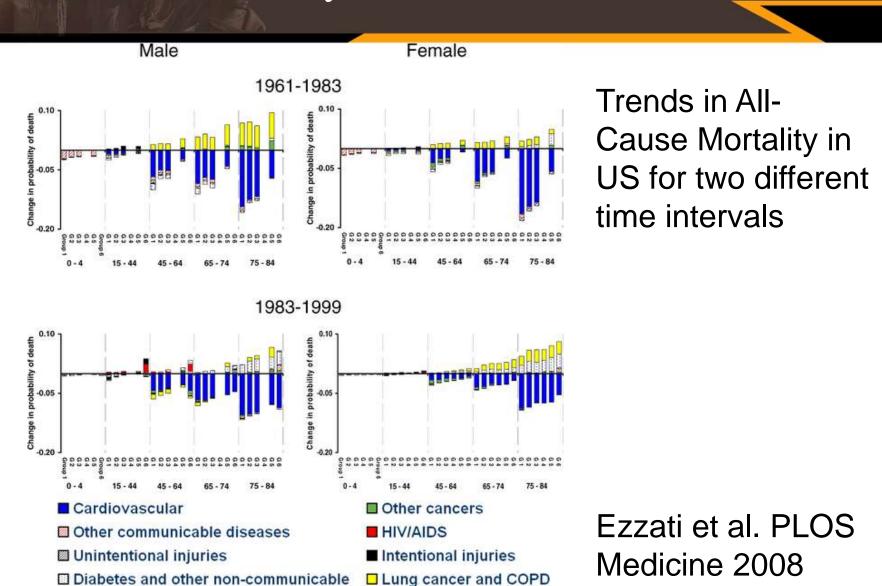
Gregg and Albright, JAMA 2009

AI/AN Relative Mortality Rates



Trends in Indian Health, 2003

Community as the Patient



Salient Points



- Importance of denominators & prevention for health impact
- Denominators involve systems thinking, behavior change, addressing sociocultural context and equity
- HIT for system change the IHS experience of what is needed for system change
- Population health informatics a key driver

Lack of population informatics capacity as an organizational "deficiency" disease



Signs and symptoms

- Data graveyards, data "black holes"
- Lots of data, little or unrelated (health system) action
- No strategic direction to leverage lots of data
- Big pipes, trickles of water
- Large amount of resource investments, little impact

Has systemic effects:

- Poor quality data fed up the chain and wreak havoc on resource allocation and decision making
- Impaired organizational sense-making
- Communities prevented from leveraging natural resource: data for decision making

IHS Population Health Informatics



Agenda

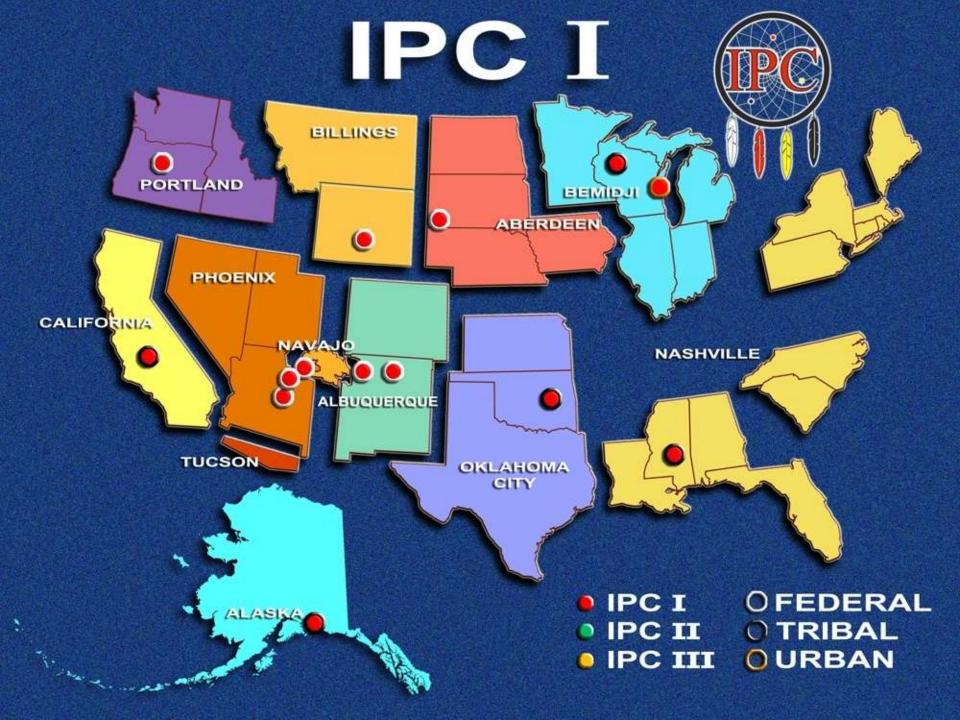
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IHS Priorities

- ◆To renew and strengthen our partnership with Tribes
- To bring reform to the IHS
- To improve the quality of and access to care,
- Ensure that our work is transparent, accountable, fair, and inclusive

IHS IPC Program

- ◆ The aim of the Improving Patient Care program is to change and improve the Indian Health system. IPC will develop high performing and innovative health care teams to improve the quality of and access to care.
- ◆ Acknowledgement IHS National IPC Program Team led by Dr. Lyle Ignace, Director





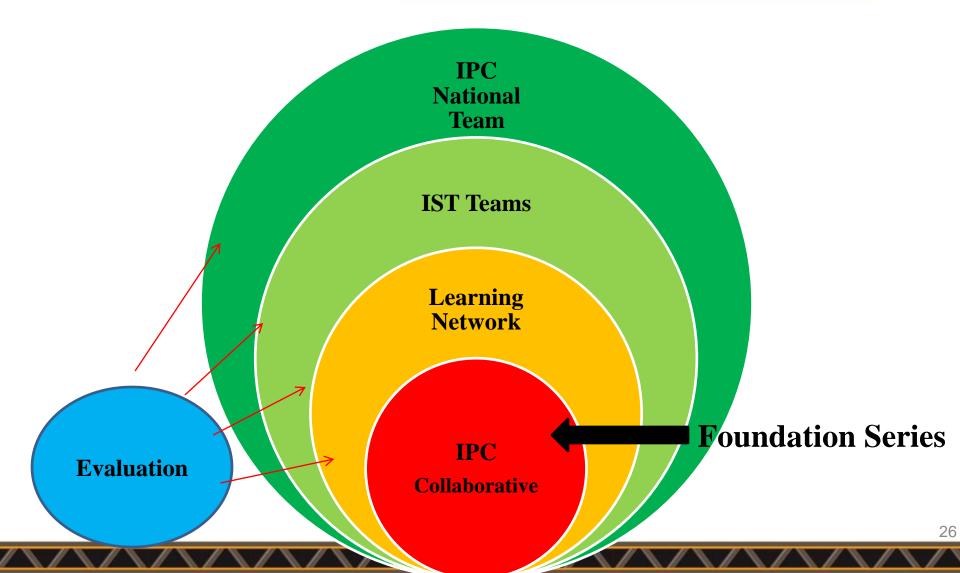


"Break Through Series" Model:

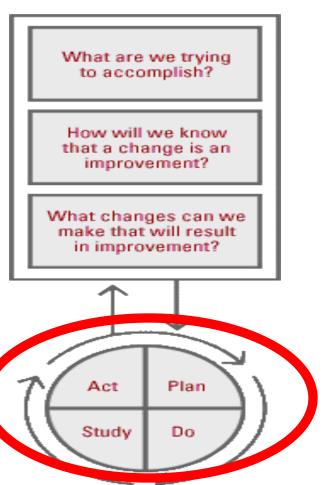
Major activities of all IPC sites:

- Teams will receive extensive training and support in attaining the skills and knowledge in applying methods for improvement.
- Five group learning sessions-
 - Two face-to-face
 - Two virtual web-ex based learning sessions
 - Knowledge gathering session
- Action orientated initiative that provides the foundation for continued improvement.

Improving Patient Care Program



Model for Improvement

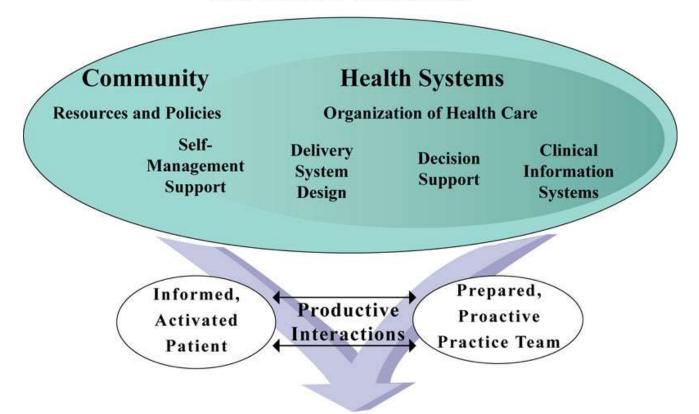


The Plan-Do-Study-Act (<u>PDSA</u>) cycle is a process for testing a change:

(Plan) –develop a plan to test the change,
(Do)- carry out the test,
(Study) – observe and learn from the consequences,
(Act) – determine what modifications should be made to the test.

Indian Health Medical Home: based on Chronic Care Model

The Chronic Care Model



(Wagner 2003)

Improved Outcomes

Assure Quality of Care

- ♦ **Health Care Organization:** Create a culture, organization and mechanisms that promote safe, high quality care among all I/T/U health programs.
- ◆ Community Resources and Policies: Mobilize community resources to meet needs of patients among all I/T/U health programs.
- ♦ **Self Management Support:** Empower and prepare patients to manage their health and health care.
- ◆ **Delivery System Design:** Assure the delivery of care is effective, efficient for all care teams.
- ◆ **Decision Support:** Promote clinical care that is consistent with scientific evidence and patient preferences.
- ♦ Clinical Information Systems: Organize patient and population data to facilitate efficient and effective care.

IPC Levels of Measurement

Measurement Don	nain
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Measure Indicators

Adult: Clinical Process Measures

Adult GPRA Measures:

Diabetes Comprehensive Care Cancer-related screenings Immunizations*

Health Risk Assessments*

Management and Prevention of Chronic Conditions

Control Measures: Control of Blood Pressure

Customer/Provider/Staff satisfaction survey

Control of Lipids Control of A1c

Tobacco Cessation Treatment*

Diabetes Care

Obesity assessment

Access to Care

Continuity of Care ER/UCC visits

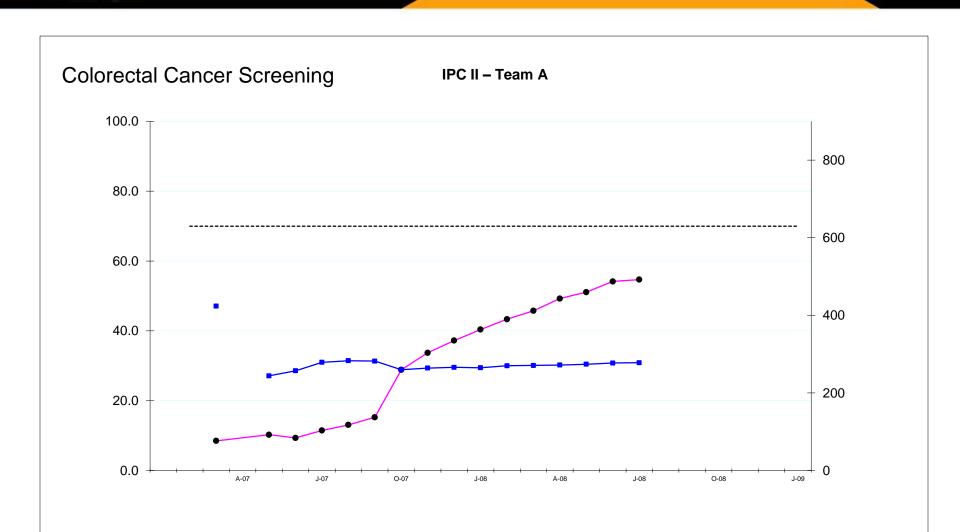
3rd to Next Available

Patient Experience of Care

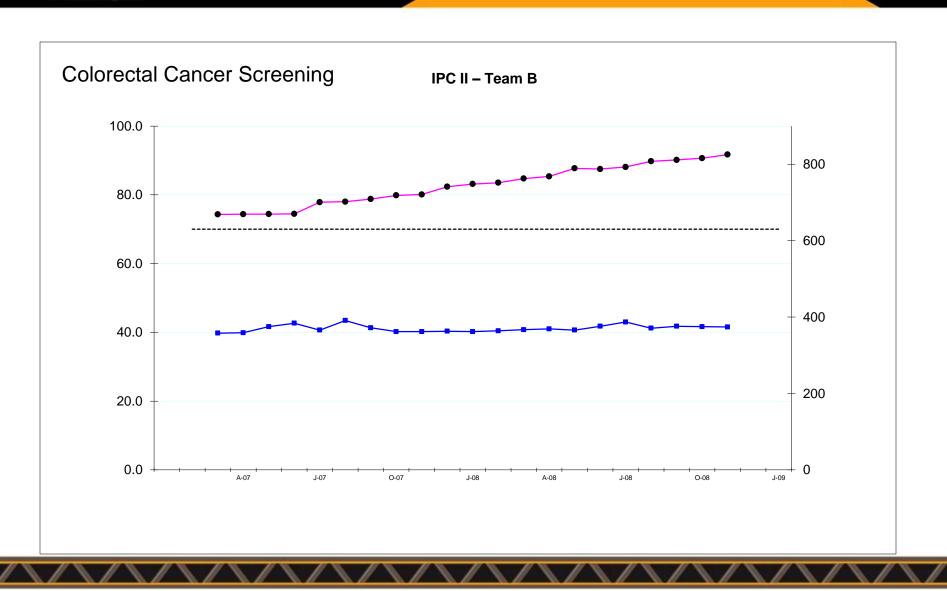
Single question: "They give me exactly the help I want (and need) exactly when I want (and need) it."

Measurement	Areas of Focus/Coverage	Core Measure(s)	Goal	Notes
Domain				
Clinical Prevention	Keeping current on preventive screenings	Health Risk Assessment: BMI, Tobacco Screening, DV/IPV Screening, Depression Screening, Alcohol misuse screening, Blood Pressure.	80%	
	Keeping current on cancer screening	Cancer Screening: Colorectal Cancer Screening, Cervical Cancer Screening, Breast Cancer Screening.	70%	
Management and Prevention of Chronic Conditions	Control of Blood Pressure Control of Lipids Control of Diabetes	Outcomes: Control of Blood Pressure. Control of Lipids, Control of Diabetes.	70%	
	Diabetes Care	Diabetes Comprehensive Care	70%	
	Chronic illness and Cancer Prevention	Tobacco Users (18 and older) Tobacco Users Cessation Visit in last 2 years	70%	Meaningful Use Meaningful Use
Costs	Workforce	Staff Satisfaction		Survey Quarterly
Patient Experience	Experience and Efficiency	Average Office Visit Cycle Time	45 minutes	Quartony
		Patient Experience: Single question with site specific questions		
	Building Relationships for Care	Percent of Patients Empanelled to a Primary Care Provider	90%	
		Number of patients in the Microsystem	See guidance	
		Continuity of Care to a Primary Care Provider	80%	
	Access	Third Next Available Appointment to a Medical Provider	0 days	Weekly
	Patient Activation	Percent of Patients with Self Management Goal	70%	

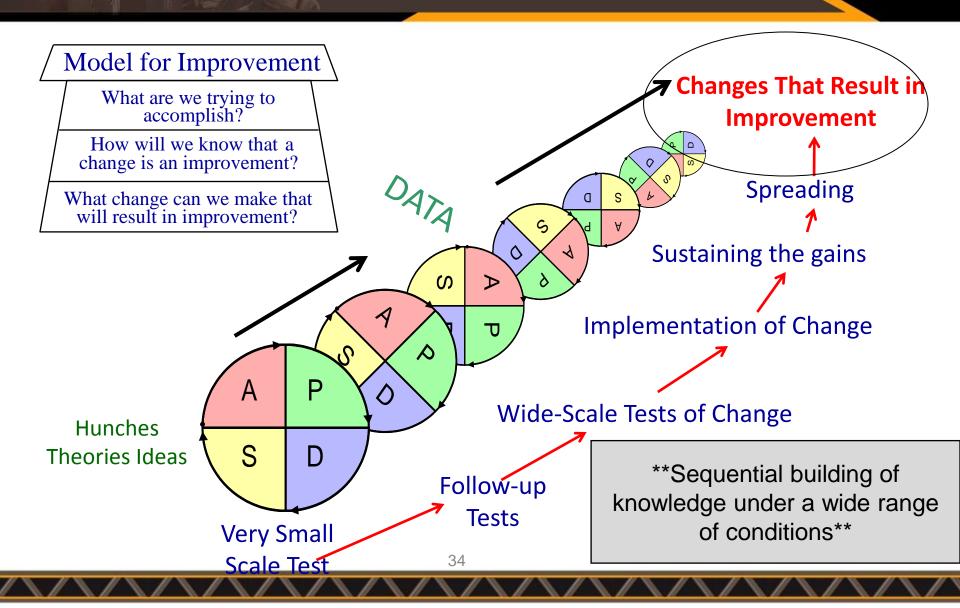
IPC "Microsystem" A



IPC "Microsystem" B



PDSA Cycle for Microsystems: Data is the Fuel!

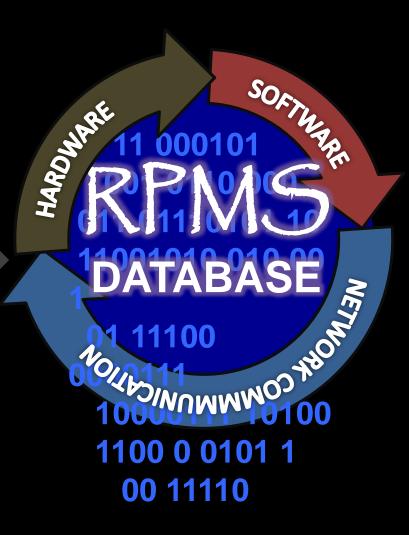


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Resource and Patient Management System



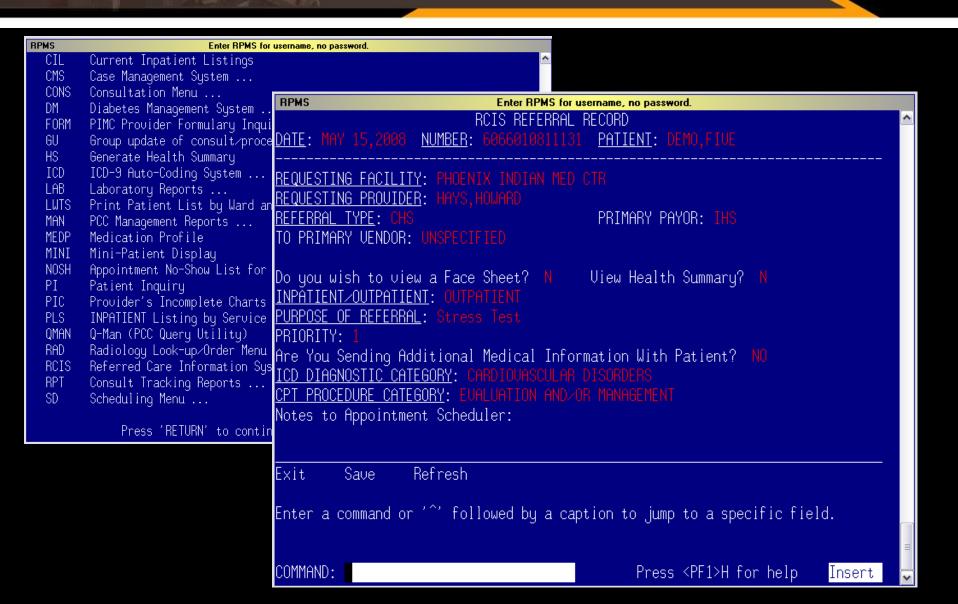


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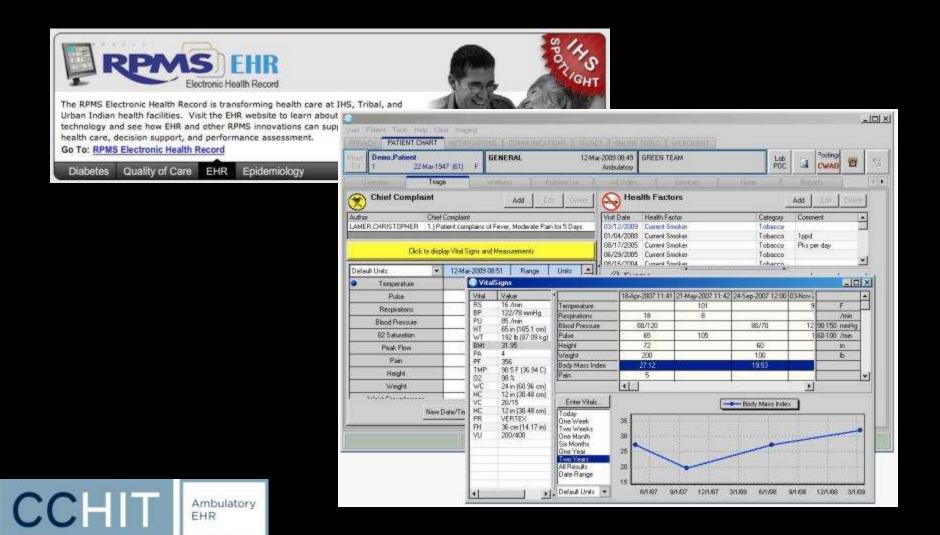
Resource & Patient Management System

- ◆ IHS Health Information Solution since 1984
- RPMS is an integrated Public Health information system
 - iCare Named 2011 "Laureate" by The Computerworld Honors Program
 - EHR Certified in April of 2011 for both inpatient and outpatient
 - Award Winning Davies Award/ Best of Government IT award
 - Composed of over 60 component applications
 - Facilitates patient, provider, community and population health perspectives
 - Patient and Population based clinical applications
 - Patient and Population based practice management applications
 - Financially-oriented administrative applications

Typical RPMS Legacy Interface

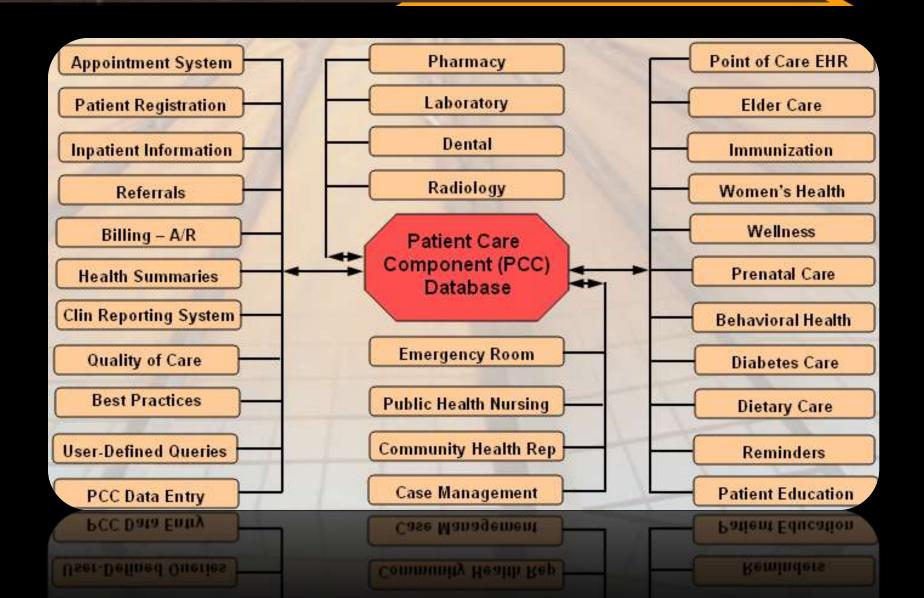


Electronic Health Record Patient Centric GUI



2007

RPMS: Patient Care Component



IHS Population Health Informatics

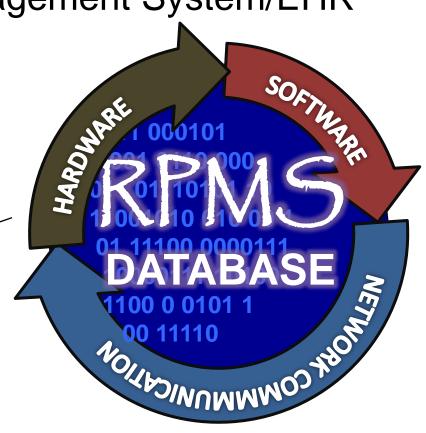


IHS Population Health Applications

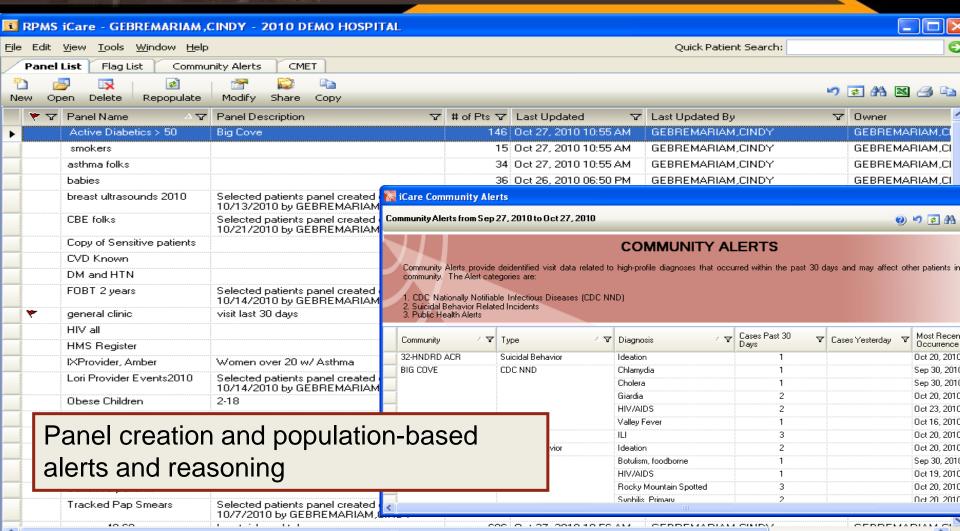
Resource and Patient Management System/EHR



- ♦ iCare PCMH, Pop Health
- Clinical Reporting System
- **◆ CANES, H1N1 Surveillance**
- ◆ CMET Event Triggers
- Immunization Module
- NDW + Clinical Repositories



iCare – The IHS Tool for Population Management

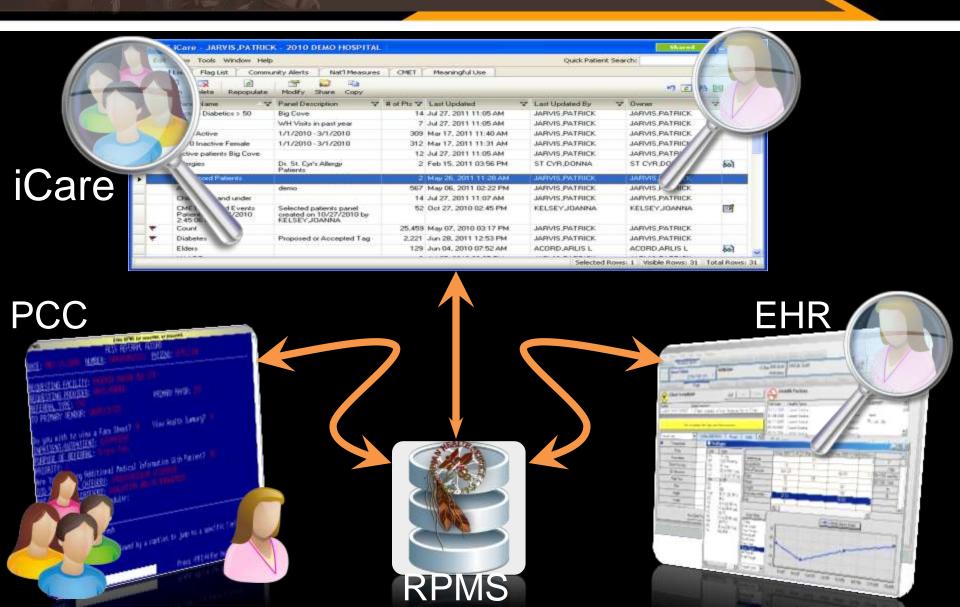


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iCare Population Management

- Provides an intuitive, integrated view into diverse patient data elements for populations as well as individuals
- Facilitates the proactive identification and management of populations
- Supports easy creation and customization of panels of patients
- Nationally deployed in May 2007
- Iterative, phased development
- Active workgroup, change control board and Subject Matter Expert involvement

How iCare Fits in the RPMS World



iCare and PCMH 2011

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PCMH 1: Enhance Access and Continuity

- Provides method to designate PCP
- Create care teams
- Monitor appointment wait times and office visit times

PCMH 2: Identify and Manage Patient Populations

- Create defined panel lists
- Create and distribute reminders
- Use of disease/condition-specific registries
- Use of diagnostic tags
- Provides demographic information
- Facilitates Community Health Rep outreach

PCMH 3: Plan and Manage Care

- Access to RPMS data from various system components
- Plan care through use of reminders
- Provides risk factor assessment
- Facilitation of care management
- Monitor continuity of PCP and team care
- Includes robust behavioral health care components
- Care plan functionality under development

PCMH 4: Provide Self-Care Support and Community Resources

- Provide summary care pages and reports
- Referral to IHS online resources
- Facilitates Community Health Rep outreach

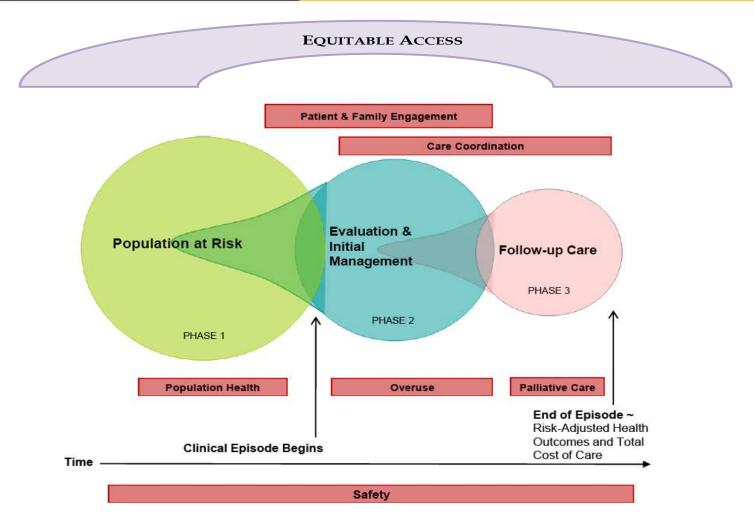
PCMH 5: Track and Coordinate Care

- Create care teams
- Create defined panel lists
- Create and distribute reminders
- Monitor continuity of PCP and team care

PCMH 6: Measure and Improve Performance

- National Measures, GPRA, MU, IPC
- Provider/team//facility-level measurements
- Monitor ER and UC usage
- Monitor local patient satisfaction

Integrated Framework for Performance Measurement



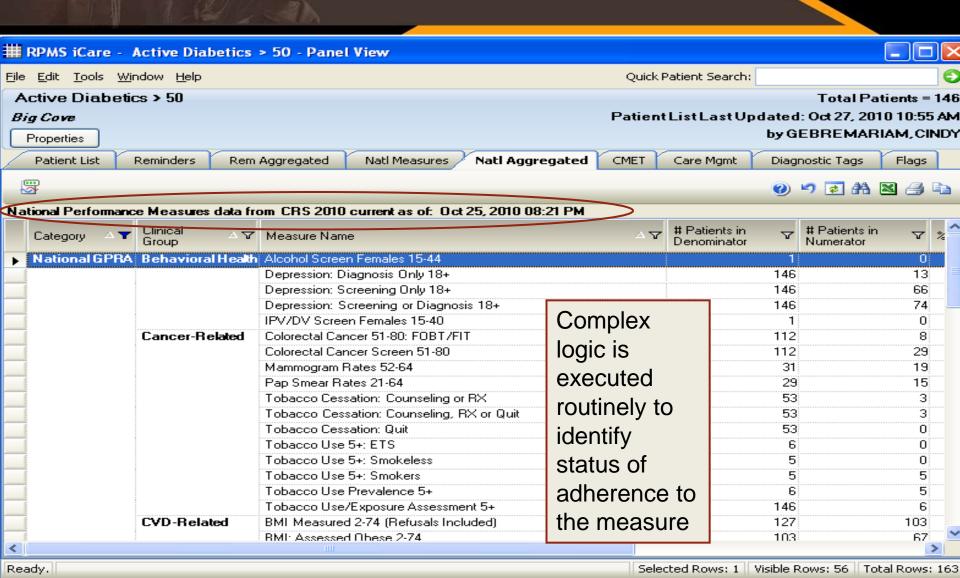
IHS Quality of Care

- ◆ The IHS posts measures of quality on its "Quality of Care" website for federally operated facilities.
- Quality measurement by health condition, facility, and overall IHS standings encourage accountability and promote patient participation.
- Current reporting streams include:
 - ACOs 65 measures, 14 measures for value-based purchasing, MU 44 EP measures + 15 hospital measures, 38 GPRA measures, UDS reporting measures, and IPC 3.0 and 4.0 quality measures

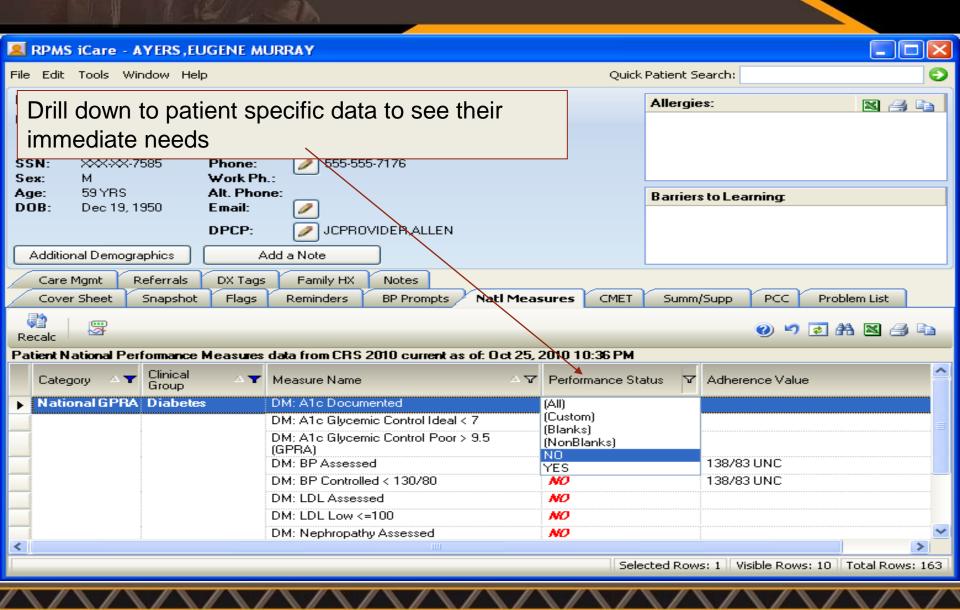
What Does IHS Measure?

- Improving Patient Care
- Meaningful Use Measures
- National Programs:
 - Diabetes
 - Dental
 - Immunizations
 - Cancer Screening
 - Behavioral Health
 - Cardiovascular Disease
 - Prenatal HIV Screening
- Composite measures, including
 - Diabetes care
 - CVD care
 - Cancer screening
 - HIV quality of care

iCare – National Measures



Direct Link to Patient Record



iCare and PCMH 2011

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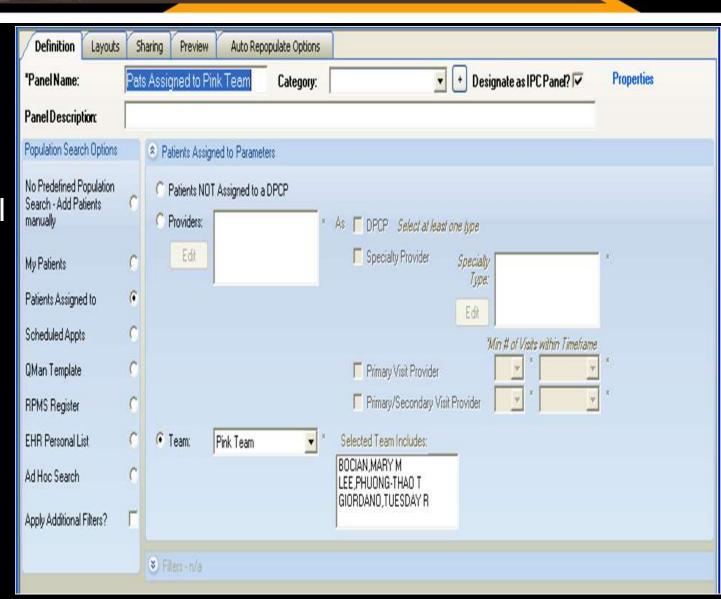
- National Measures, GPRA, MU, IPC
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Team Panel Definition

Designate a panel as an "IPC" panel.

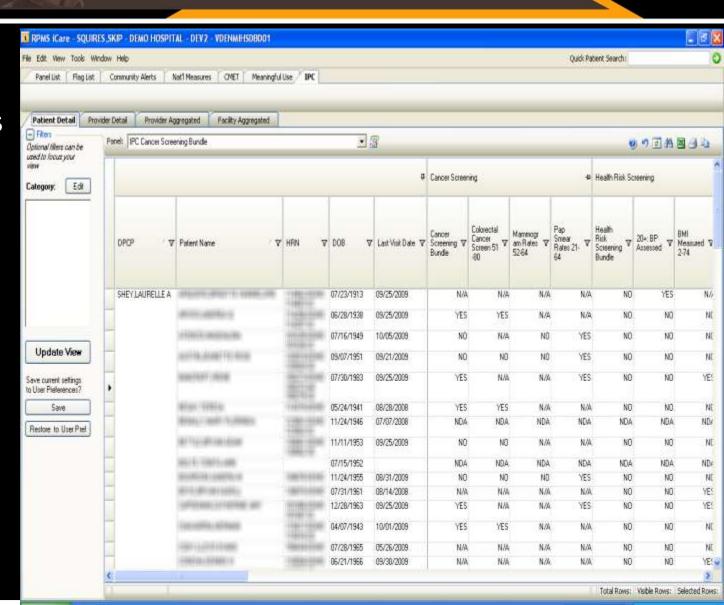
Enhanced Panel Definitions to accommodate teams and microsystems.

Additional filters will include "Labs" and "Medications".

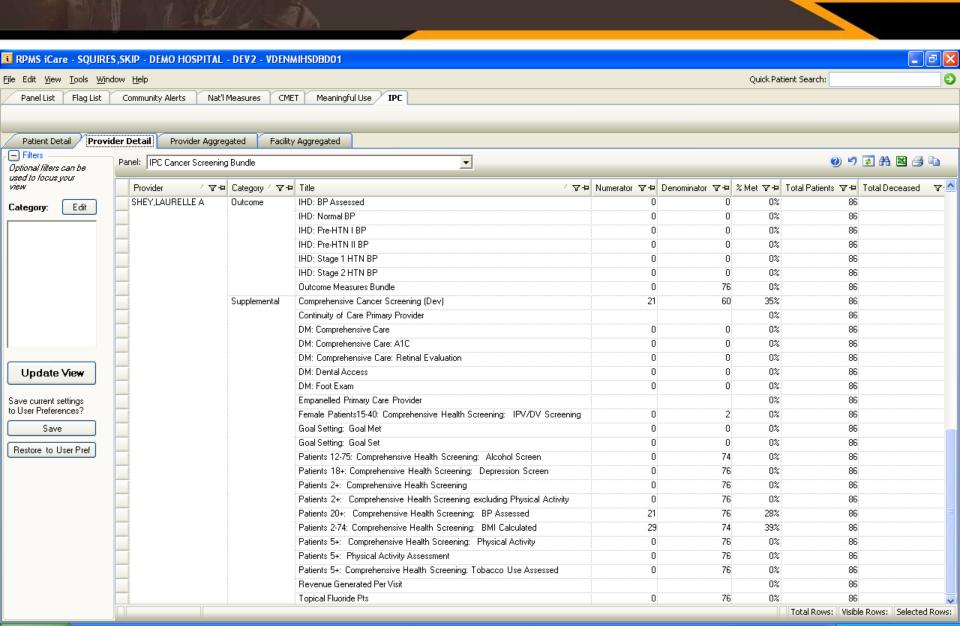


IPC/Patient Detail

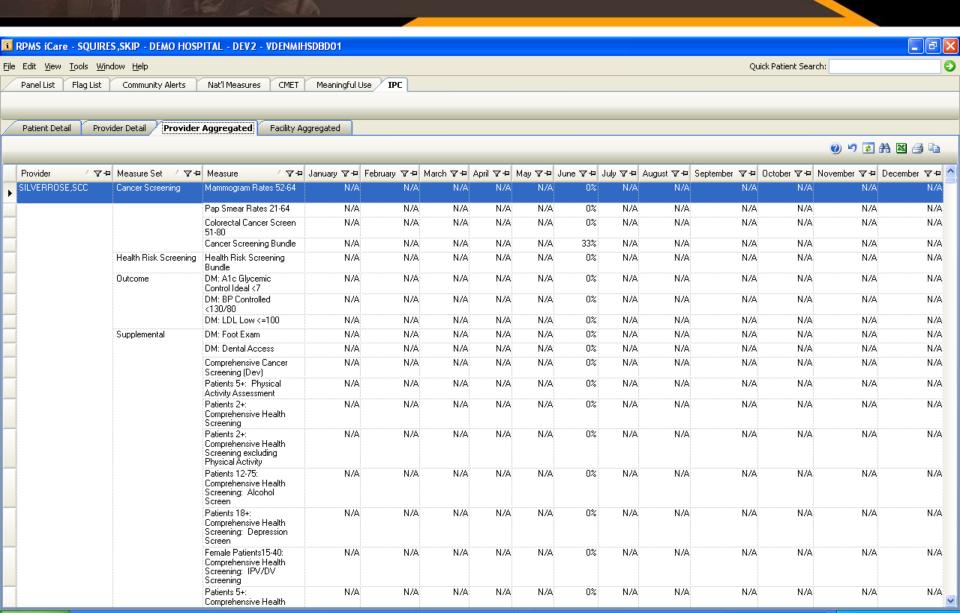
Pull "IPC" panel data. Measures divided into Core measures.



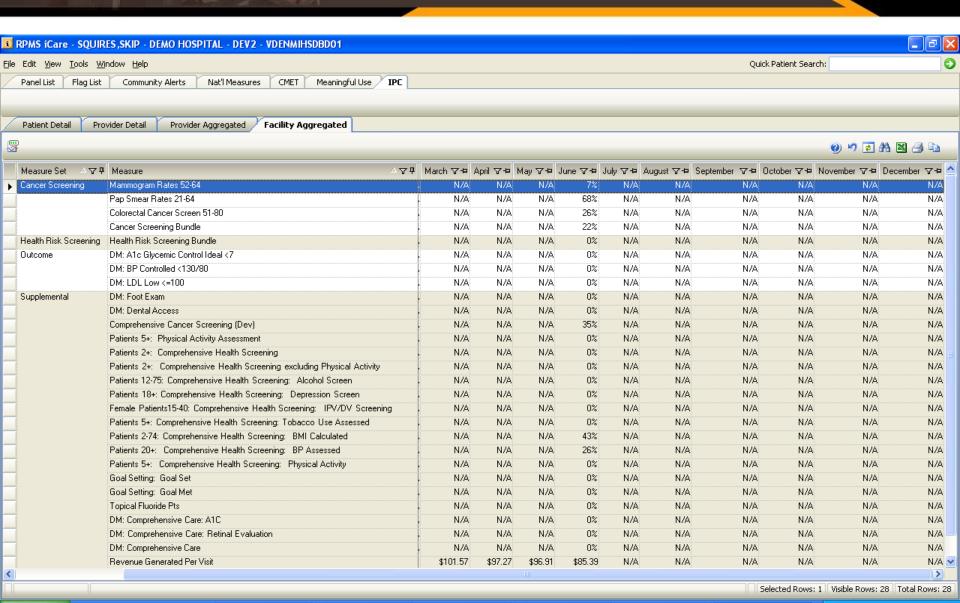
IPC/Provider Detail



IPC/Provider Aggregated



IPC/Facility Aggregated



Patient-Centered Medical Home

- ◆ Joint Principles 2007
- ◆ Key HIT Drivers and Functions 2010*:
 - Clinical Decision Support
 - Registries
 - Team Care
 - Care Transitions
 - Personal Health Records
 - Telehealth
 - Measurement and Performance Reporting
- (*) Reference: Bates, D.W. and Bitton, A. "The Future Of Health. Information Technology In The Patient-Centered Medical Home," Health Affairs http://content. healthaffairs.org/>, 29, no. 4 (2010): 614-621. (http://content.healthaffairs.org/cgi/content/abstract/29/4/614)

The IHS Experience: HIT and PCMH

- Long-standing drivers in the care model for over 40 years that are now affecting general health system
- Community as patient means population health IT is integral to daily clinical work
- Close collaboration between clinical and national programs for HIT development
- PDSA for HIT: Iterative cycle of development, with modeling and coding choices entering multiple phases of clinical quality measure development
- Evaluation should be a constant feature of all program and HIT deployments

Acknowledgements

- National RPMS Program Team
- National iCare and Population Health Team
- ◆ National IPC Program Team
- DHHS collaborators and VA CPRS developers
- ◆ IHS innovators through the years



Questions?









Extra Slides







iCare – Background Processes

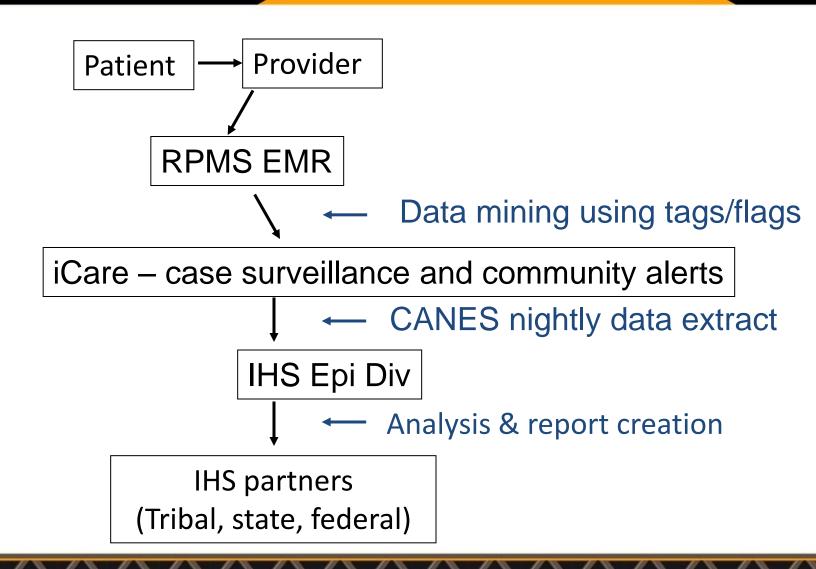
- **◆**Test
- Performed routinely both nightly and weekly
- Allows for quick panel creation and data display
- Provides Clinical Decision Support
 - Community Alerts
 - Flags
 - Reminders
 - Performance Measures
 - Best Practice Prompts
 - Care Management Event Tracking
 - Meaningful Use

iCare – Community Alerts

- Splash Screen at first login of the day
- Anonymous
- Related to Community of Residence
- Ready Access from many views: Opening View; Panel View; Patient Record
- User-defined display

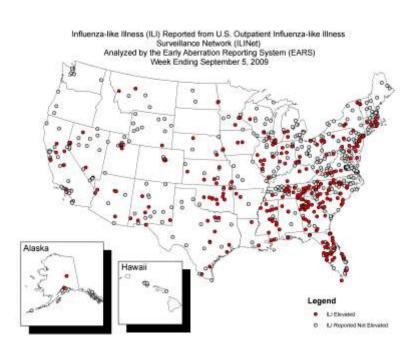


iCare CANES – Community Alerts for National Epidemiologic Surveillance



EHRs and Public Health Challenges: Sentinel vs. Large-Scale Surveillance

- Status quo: Manual sentinel providers; long-standing relationships
- EHRs: "Large-scale surveillance" – high fractions of total healthcare transactions available
- Issues: indicators vs. raw data, (cross)-validation, signal-to-noise; analytics capacity; semantic heterogeneity; causal chains; visualization;
- level of aggregation = state and local vs. federal needs



Source: CDC Influenza Division



