

# Activating Patient Engagement in Care Delivery

Performance Metrics that Guide Patient-Centered Care (Part 1)

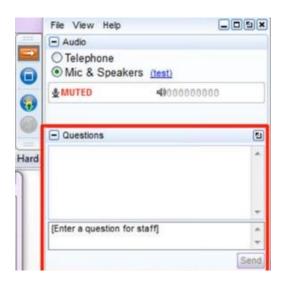


PCPCC Support & Alignment Network Cambridge Health Alliance

March 22, 2017



#### Housekeeping Items



# We encourage you to participate in today's presentation!

Please type in your questions or comments into the Question pane in the GoToWebinar control panel.





#### Welcome & Acknowledgements



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#### **Objectives**

- Describe three Transforming Clinical Practice (TCPi)
  performance metrics on patient and family
  engagement (PFE)
- Share one health care system's story about their integration of patient and family engagement into operations and their results
- Explore resources available to support PFE practices to implement a robust PFE direct care strategy







#### Affordable Care Act

#### TCPi - Transforming Clinical Practice Initiative

- Promote broad payment and practice reform in primary care and specialty care.
- Promote care coordination between providers of services and suppliers.
- Establish community-based health teams to support chronic care management.
- Promote improved quality and reduced cost by developing a collaborative of institutions that support practice transformation.

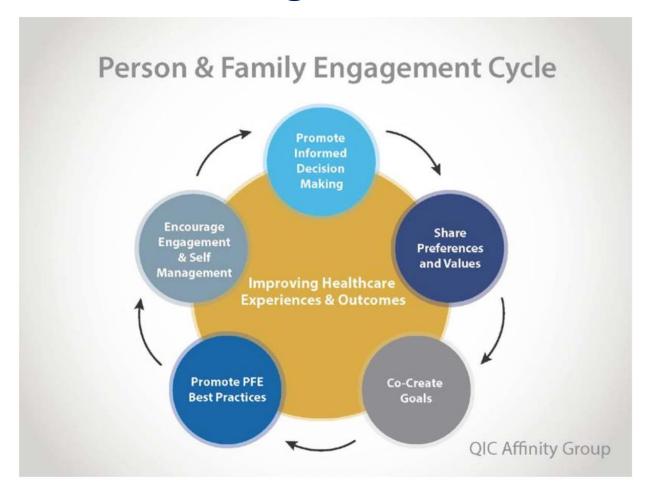








#### A Strategic Framework









#### Recent White Paper – Extensive Evidence on PFE



DISCUSSION PAPER

#### Harnessing Evidence and Experience to Change Culture: A Guiding Framework for Patient and Family Engaged Care

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ABSTRACT | Patient and family engaged care (PFEC) is care planned, delivered, managed, and continuously improved in partnership with patients and their families (as defined by the patient) in a way that integrates their preferences, values, and desired health outcomes. This vision represents a shift in the role patients and families play in their own care teams, as well as in ongoing quality im-







#### Compelling Evidence

#### Better culture, care, health and costs:

- Improvement in staff experience, retention, reduction in job stress and burnout
- Improved transitions of care, decrease in unnecessary readmissions
- Increased patient and family success in self- management, improved quality of life, reduced illness burden
- Reduced rates of hospitalization, emergency room utilization, shorter LOS and cost per case







#### PFE is a Primary Driver in TCPI!

- Quality Payment Program
  - Quality Measures (60% of MIPS score)
    - Patient satisfaction
    - Medication management
  - Advancing Care Information (25% of MIPS score)
    - Patient portals, Summary of Care, e-Prescribing, patient-specific health education
  - Improvement Activities (15% of score)
    - Medicaid patient engagement
    - Patient and family engagement in QI
    - TCPI participation



Are You Ready?





#### PFE PERFORMANCE METRICS







#### **Metric Selection**

- Patient Family Engagement Advisory Council launched January 2016
- Created a framework for measuring PFE performance
- Prioritized six metrics to measure across all practices

- Diverse membership:
- Patient and family advocates
- PFE experts
- Patient advocacy organizations
- Person/Family/Community Networks
- Healthcare Clinicians







## Establishing PFE Baseline & Ongoing Measurement

- Baseline:
  - Established in April/May 2017
  - Collected by Practice Transformation Networks directly from each practice
- Ongoing Measurement:
  - Beginning in June 2017 on 6 month cycle
  - PFE Metric Questions embedded in the PAT







#### Person and Family Engagement

## Point of Care

- E-tool Use
- Shared Decision Making

## Policy and Procedure

- Patient Activation
- Health Literacy Survey
- Medication Management

#### Governance

 Support for Patient and Family Voices







# Shared Decision-Making & Self-Management

Goal Setting

Reassess Goals Decision Aids

Teach Back

Develop Care Plans







#### **Shared Decision-Making**

Does the practice support shared decision-making by training and ensuring that clinical teams integrate patient-identified goals, preferences, outcomes, and concerns into the treatment plan (e.g. those based on the individual's culture, language, spiritual, social determinants, etc.)?

**Intent:** The intent of this metric is to ensure that patients (and their families according to patient preference) are authentically part of the care team.







# Effective Engagement at the Clinical Encounter

Studies indicate that more engaged patients achieve higher levels of quality and safer care with *fewer errors and safety concern...*.Patient engagement also *improves chronic disease self-management*, thus *reducing the overall cost* burden such as *decreasing hospital readmissions*, etc.

Scott, Richard, "Patient Engagement Boosts Safety, Quality & Patient Self-Management." Insight On-Healthcare. Nov. 21, 2014.







#### **Patient Activation**

## Does the practice utilize a tool to assess and measure patient activation?

Intent: The intent of this metric is to use a standard method to measure a patient's activation level. Patient activation reflects "an individual's overall knowledge, skill, and confidence for self- management".







#### **Activation**

Studies have shown that activation scores are predictive of outcomes within specific patient groups

Individualizing care based on patient activation results in better outcomes, lower costs, and encourages an individual's engagement in managing their health and health care.

Hibbard JH, Greene J, Tusler. Improving the outcomes of disease- management by tailoring care to the patient's level of activation. American Journal of Managed Care. 2009;15:353-60.







#### **Health Literacy Survey**

Is a health literacy patient survey being used by the practice (e.g., CAHPS Health Literacy Item Set)?

**Intent:** The intent of this metric is to ensure that practices are systematic in addressing health literacy issues.







#### Communicating Via Decision Aids

Studies have shown that 40-80% of the medical information patients are told during office visits is forgotten immediately, and nearly half of the information retained is incorrect.

A 2011 analysis of 86 randomized clinical trials concluded that decision aids make patients better informed, improve communication with doctors, and increase participation in decisions about their care.

Stacey, D., et al. Decision aids for people facing health treatment or screening decisions. Chochrane Database Syst Rev, 2011.







## Cambridge Health Alliance

The Story of Partnership



# Functional, Patient-Centered Care in the Safety Net....with Care Plans?

Amberly Ticotsky
Ziva Mann
March 22, 2017





## Cambridge Health Alliance

- Academic public health safety net system outside of Boston
- 2 hospitals, 12 community centers,
   7 cities



- 180,000+ primary care visits for 120,000 patients
- Largely public payer mix 82%, almost all Medicaid
- >50% of patients speak a language other than English
- >3,000 employees, 18 labor unions



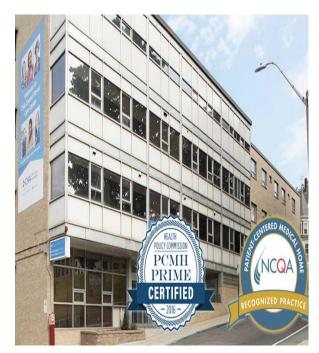






### Union Square Family Health

- Participated in three collaboratives to shape cutting edge PCMH transformation
- Level 3 PCMH Designation
- Full spectrum Family
   Medicine Care
- Robert Wood Johnson designation of one of the top 30 Primary Care practices in the US
- 23,000 patient visits per year, 80 percent with public or no insurance
- Featured as a model practice by CMS in the TCPi initiative
- 40% Brazilian, 20%
  Spanish from Latin
  America, 8% Haitian
  Creole, sizable Hindi,
  Gujarati, Punjabi and
  Nepali populations
- Featured by WSJ for teambased care





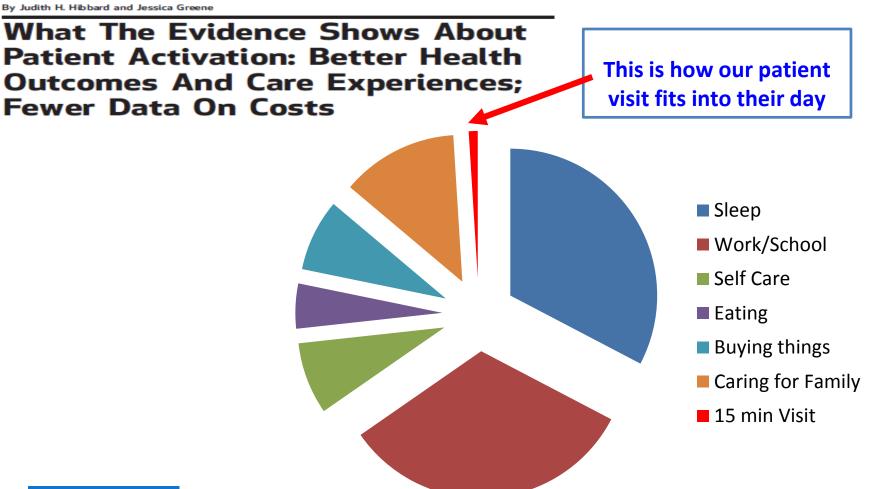
#### THE WALL STREET JOURNAL

THE INFORMED PATIENT

The Doctor's Team Will See You Now



### Why Care Plans?







I already have a plan for them.

A Care Plan is

We're already being asked to do too much in a short visit.

What if their goal doesn't have anything to do with getting their diabetes under control?

I don't have time for this.

I'm responsible.
What if this doesn't work?

Patients don't know how to set goals.





#### **Growing a Care Plan**

	Diabetes Care Plan		
My health goals:			
I want to:			
1)			
2)	· · · · · · · · · · · · · · · · · · ·		
And the contract of the contra			
My important care providers for diabetes:			
Team			
Tools that I would like to help me with my diabetes:			
	Handouts on:		
	Picture of plate for healthy eating		
	Log for tracking sugars		
	Glucometer		
	MyChart flow sheet for tracking sugars		
# 60	Web sites on:		
* 70	Name of smartphone app:		
-80	Pill box		
-Commenty resources			
barriers:			
	Housing problems		
	Transportation problems Insurance problems		
	Need more health knowledge		
	Difficult to communicate in English		
	Limited access to healthy food		
	Worry about safety		
	Financial problems		
	Hard to access medical care because		
	Health system is hard to understand		
	Not enough personal support from friends and family Other family problems or responsibility		
	Learning problems		
	Legal issues		
Steps that I could take now to improve my health:			
	Take my medicines every day		
	Use stress management techniques Keep track of progress using		
	Get at least minutes of exercise times per week		
	Communicate with my health care team by		
_	personal of		
is a st wants - or thinks and d			
y ch			
	personal of		
Staff: Put into Care Coordination note at top of problem list in EPIC u			

PLACE LABEL HERE

#### Diabetes Care Plan

#### My health goals:

I want to:

1)

Who are the people that can help me meet my goals?

#### What tools would help me to reach my goal?

- Handouts on:
- Picture of plate for healthy eating
- Log for tracking sugars
- Glucometer
- MyChart flow sheet for tracking sugars
- □ Pill box

#### What are some problems that will prevent me from reaching my goal?

- Housing
- Transportation
- Insurance
- Manau
  - Unable to speak English
- Cannot read
- Health system is hard to understand
- Lack support from family

The next step I want to take to improve my health:





## Asking the right questions:







#### Care Plan Goals

- Understand where patients are in managing their health
- Understand patients' priorities for their health (what matters to you?)
- Create shared goals
- Develop an action plan <u>WITH</u> the patient
- Customize care interventions
- Identify and address strength and challenges
- Build skills needed to reach the goal
- Leverage team-based care model

All teams work from the same care plan, for care coordination, shared goals, and communication between teams. Plan is printed and given to patient.

#### You've Got This!

#### **Built into the care plan**

- Patient activation (growing knowledge, skills, confidence)
- Tap into patient's context
- Meet people where they're at
- Skill building
- SMART plans (specific, measurable, achievable, relevant, time-oriented)





- Behavioral Activation
- Relationship building
- Working with vs. to/for
- The <u>extended</u> care team!!





#### Care Plan, meet EMR

- 1. My goals to improve my health: \*\*\*
- 2. My healthcare team's goals: \*\*\*
- 3. My strengths and supports to meet my goals: \*\*\*
- 4. Challenges to meeting my goals: dropdown.

Need more support

Housing problems

Transportation problems

Insurance problems

Healthcare providers don't speak my language

Legal problems

Financial problems

Other

- 5. My healthcare team: \*\*\*
- 6. My Action Plan: dropdown.

keep my appointments

if I feel worse, I will \*\*\*

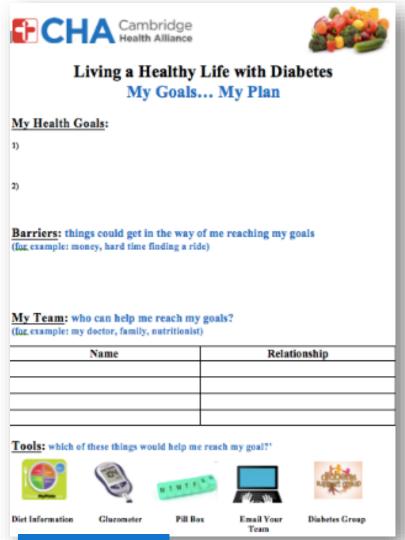
take my medicines every day

Keep track of progress using \*\*\*

Other

1. My confidence that I can follow my Action Plan: 1-10

#### Care Plans: Patient View



and	
we agreed that to improve my health I will:	
Choose ONE of the activities below:	2. Choose your confidence level How sure are you that you can do t action plan? (if < 7, then change plan)
Work on something that's bothering me:	10 VERY SURE
	5 SOMEWHAT SURE
Stay more physically active!	0 NOT SURE AT ALL
Take my medications.	3. Fill in the details of your active What:
Improve my food choices.	How much:
	How
Reduce my stress.	often:
Reduce my stress.	often: Where:





#### Care Plans in Action

- I don't understand how my sugar is not well controlled when I take all my medications.
- Quit smoking, lose weight
- Get off opiates for good
- Could I go back to work, or back to school? apply for disability?
- Strengthen relationship with wife
- I need to sleep at night. I am exhausted.
- Less pain.
- I want to live in a safe situation.





## Impact: Staff

"I love the action plan because it helps patients create realistic, actionable steps toward their goals."

"It allows me to understand where patients are starting from."

"This is a cornerstone of our conversations with patients about depression, because it provides an opportunity to take concrete steps that can have an impact."

"When I sit with a patient to do a care plan, I stop and listen."

"People can focus more on what's important to them, and in their life."

"It's more collaborative: patient and PCP share the work of putting it together, and the patient leads the process."

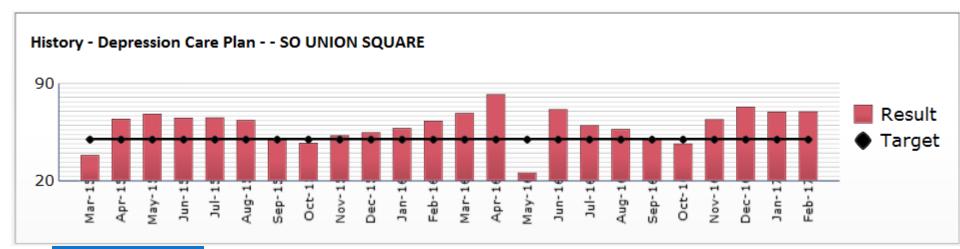
"Patients are more engaged."





## Impact: Patients

- "These people are trying to help me, and I should listen to them."
- "I love Virginia (PCP)!"
- "I felt like I wasn't just another patient."
- "Okay, doc, here's what we're going to work on next..."







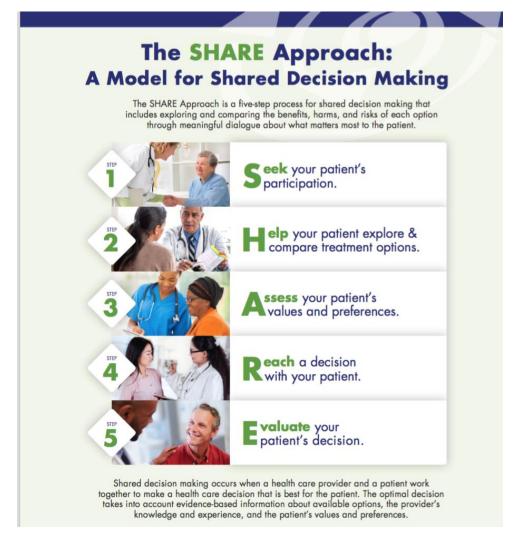


# Resources that support implementation of PFE interventions





## AHRQ Shared Decision-Making Resources







## Mayo Clinic Shared Decision-Making Tools



http://shareddecisions.mayoclinic.org



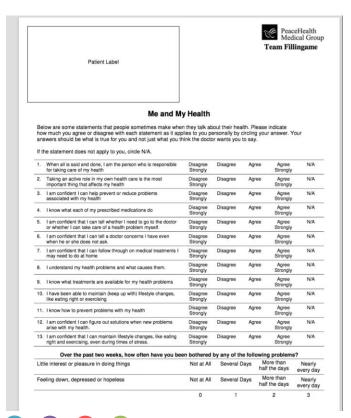
## **Decision Aids - Healthwise**



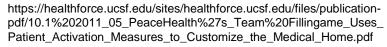




### **Patient Activation Measure**







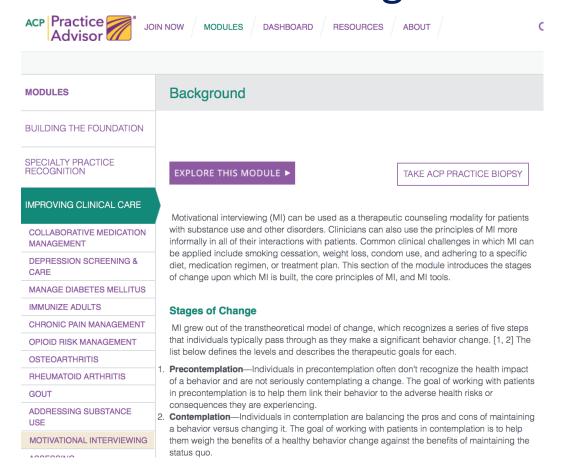


www.insigniahealth.com

Free access to the PAM may be available through your local QIN/QIO.



## Patient Activation – Motivational Interviewing







## Patient Activation - Confidence

### **IMPORTANCE**

On a scale of 0 to 10, with 10 being very important, how important is it for you to change (IN-SERT BEHAVIOR)?

0 1 2 3 4 5 6 7 8 9 10 Not at all Somewhat Very

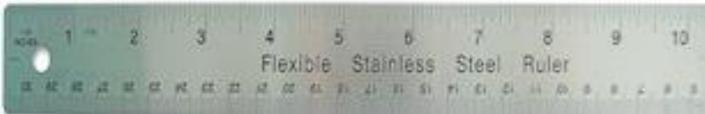
### CONFIDENCE

On a scale of 0 to 10, with 10 being very confident, assuming you wanted to change (INSERT BEHAVIOR), how confident are you that you can do it?

0 1 2 3 4 5 6 7 8 9 10 Not at all Somewhat Very

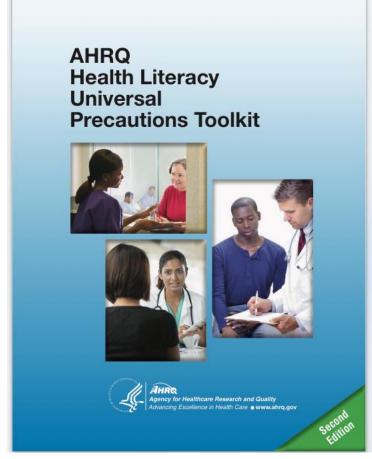
PROBE 1: COULD HAVE BEEN LOWER
PROBE 2: COULD HAVE BEEN HIGHER







## **AHRQ Health Literacy Tools**





### **Quick Start Guide**

1	Watch a short video.  This 6-minute health literacy video was sponsored by the American College of Physicians Foundation and has some vivid examples of why addressing health literacy is so important.	
2	Pick a tool and try it. Link to one of these tools and review it. Pick a day and try it out on a few patients.	
	I want to be confident my patients are taking their medicines correctly.	Conduct Brown Bag Medicine Reviews
	I want to be confident that I am speaking clearly to my patients.	Communicate Clearly
	I want to be confident that my patients understand what they need to do regarding their health when they get home.	Use the Teach-Back Method
3	Assess your results.  How did it go? Do you need to make some adjustments? Do you want to address another statement from the list above and try another tool? Or, you may want to be more systematic and implement "Tools to Start on the Path to Improvement," Tools 1, 2, and 3).	



## Additional Health Literacy Resources







## **CAPHS Health Literacy Survey - Clinics**

- HL9: Provider gave all the health information patient wanted
- HL10: Provider encouraged patient to discuss health questions or concerns
- HL14: Provider asked patient to describe how patient was going to follow instructions
- HL18: Blood test, x-ray, or other test results were easy to understand
- HL21: Provider gave easy to understand instructions about taking medicines

- Created October 1, 2015
- 31 supplemental questions
- The items address the following five topic areas:
  - Communication with provider
  - Disease self-management
  - Communication about medicines
  - Communication about test results
  - Communication about forms







## **Additional Resources**



# Institute for Patient and Family Centered Care



**Discussion Forums PFAC Netw** INSTITUTE FOR PATIENT- AND FAMILY-CENTERED CARE Providence Group Blog \$ SEARCH site for PFACNetwork. Welcor Help Navigating PFACNetwork We have a new Help page which contains step-by-step The PFACNetwork is a forum that brings together those who share a passion for engaging instructions and screencasts to help everyone with the patients and family members in communication, shared decision-making, and institutional collaboration in all areas of health care. The PFACNetwork is a wonderful resource to ask We also have a new Help Forum which is available to ask questions, engage in discussion, brainstorm ideas and build relationships with national - and questions about website features. international - peers while working together to promote high quality and safe health care experiences. The PFACNetwork is not limited to patients and family members. All health care staff, clinicians, educators, and administrative leaders as well as community organizers are welcome. Discussion forums cover all topics related to promoting patient- and family-centered care across the health care continuum: clinical care (hospital or medical center, ambulatory care clinic or office, long term care facility, home care); quality improvement and research partnerships; and education of patients, families, staff and students Take time to browse the shared calendar, discussion forums, member profiles, photo gallery, file storage and more. We encourage you to upload your photo, complete your profile and Patient-Centered Primary Care Collaborative (PCPCC) through funding from CMS as participate!

Join at: pfacnetwork.ipfcc.org





## **PCPCC SAN Resources**

### PCPCC SAN: Improving Care Through Partnership with Patients, Families and Communities

Welcome to the Patient Centered Primary Care Collaborative's Support and Alignment Network (SAN). We are part of the **Transforming Clinical Practice Initiative**, a nationwide program to help clinicians transform the way they practice to improve outcomes, reduce costs, and improve health care quality. Our SAN offers training, technical assistance and coaching to help TCPI clinicians engage individuals, families and communities to improve care.

### Why engage patients and families?

Every person has a different perspective on their own health care, influenced by culture, family situation, age, language and a lot of other factors. To be effective, health care has to address the needs of the person, not just some hypothetical 'patient.' Patient or person-centered care means offering health care services to individuals based on their needs, preferences, and circumstances. Person-centered care makes a difference: it makes patients and families feel more welcome, encourages them to participate in their own health as partners, and improves the patient's experience of care.

### Why should clinicians care?

The Transforming Clinical Practice Initiative is a nationwide program to help clinicians transform the way they practice to improve outcomes, reduce costs, and improve health care quality. Patient and family engagement is a critical strategy needed achieve these goals. The TCPI is recruiting 140,000 clinicians to participate in practice transformation, and is encouraging each and every one to involve patients and families in a meaningful way.

### Transformation is possible!

Patients may not know what to do to be involved in improving health care. Clinicians might not know what steps to take to get started or to improve even further. This website offers tools, training and information to support patients, families, and clinicians in making the transformation to person centered care. Use our resources to learn more about getting started, join our Patient-Family Advisory Council Network (the PFAC Network) to ask questions from your peers, or use our map to identify practices in your area.

#### Learn More

- About the PCPCC SAN
- For Patients And Families
- Clinicians and QI Staff
- Help With TCPI PFE Metrics
- Programs That Work!
- > SAN Resource Library
- > SAN Webinar Library
- Contact the PCPCC SAN

Involved In Patient-Family Engagement?

Join our PFAC Network to dialogue with peers





### **For Patients**

Learn more about ways to be a partner in improving health care

PATIENTS -

### For Clinicians and PTNs

Learn why patient and family engagement matters, and strategies to improve PFE measures

### **SAN Resource Library**

Practical information and tools to involve patients and families in improving health care quality

## Questions?



## Contact Us!

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Jacinta Smith, Program Manager jacinta@pcpcc.net



https://www.pcpcc.org/tcpi